

2022 Approved Budget

26 Pitt Street Cornwall, Ontario K6J 3P2 T: 613-932-1515

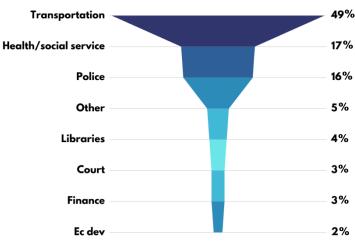


Counties prioritize infrastructure renewal with 2022 budget

For Immediate Release January 26, 2022

THE COUNTIES, Ontario – The United Counties of Stormont, Dundas and Glengarry has approved, in principle, its 2022 budget, which focuses on infrastructure renewal throughout SDG.

Counties Council, at its Jan. 24 meeting, put the final touches to the 2022 document which sets the budget at \$66 million. The budget means a 2.34 per cent increase for an average residential property in the Counties. Every \$100,000 of assessment in SDG results in \$589 on a Counties' tax bill. In 2022 a typical SDG residential property assessment totals \$222,750, a 0.5 per cent increase compared to one year ago.



Transportation Services accounts for nearly half of the Counties' \$66-million budget

Total Counties taxation in 2022 is \$52.3 million, an increase of nearly \$1.6 million from 2021.

"Counties Council has agreed on a budget that addresses priorities around our vast inventory of infrastructure in SDG," said Warden Carma Williams. "2022 represents an opportunity for the Counties to pivot from COVID-focused spending to making improvements to our infrastructure that residents can see and appreciate."

Some large-scale infrastructure projects that will be completed in 2022 include:

| ٠ | Road resurfacing (minimum of 48km) | \$11 million |
|---|--|---------------------|
| • | Pavement preservation activities, (micro-surfacing, crack sealing) | \$800,000 |
| • | Bridge rehabilitation activities (including \$780,000 for Ferguson Bridge) | \$5 million |
| • | Culvert repair and rehabilitation | \$1.4 million |
| ٠ | Preparatory activities for SDG 22 reconstruction (ongoing) | \$1 million to date |

"The Counties continues its focus on infrastructure renewal, both capital and maintenance," said Counties CAO Tim Simpson. "In 2022, nearly \$29 million will be spent maintaining and renewing vital Counties infrastructure, notably an investment of nearly \$6.5 million on bridges and large culverts. Our goal is to invest as much as possible in infrastructure, utilizing asset management, life-cycle costing, and capital preservation techniques, to maximize the utility of each dollar spent."

Where Ontario Began



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The investment Counties ratepayers make via taxation continues to be the chief source of revenue for SDG.

"Consistent with most municipalities, SDG's main source of revenue is property taxes," said Financial Services Director Rebecca Russell. "As funding declines, property taxes increase to support services. Taxation currently accounts for 80 per cent of our total revenue."

Counties Council will officially set the 2022 budget by way of bylaws at its February meeting.

Quick Facts

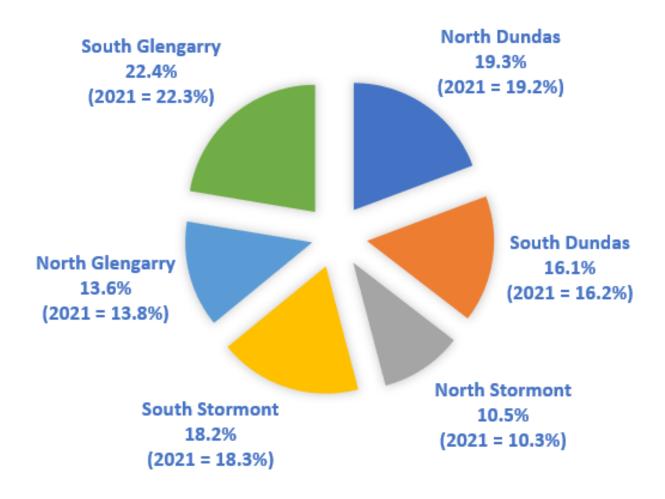
- In 2022 a typical SDG residential property assessment totals \$222,750, a 0.5 per cent increase compared to one year ago.
- Total Counties taxation in 2022 is \$52.3 million, an increase of nearly \$1.6 million from 2021.
- Council's donation reserve will be used to fund a \$50,000 request from Ronald McDonald House for Charity.
- A police surplus will fund \$12,000 for the purchase of defibrillators to be used by local OPP.

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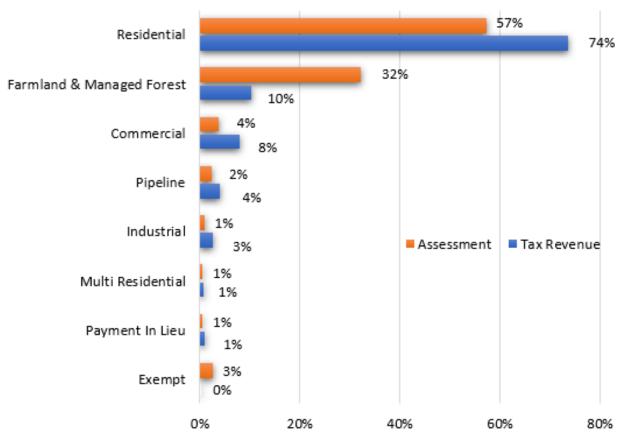
Contact: Todd Lihou, Corporate Communications Coordinator United Counties of SDG 613-932-1515, ext. 205 613-362-8424 tlihou@sdgcounties.ca

Where Ontario Began

Proportion of Taxable Assessment 2022

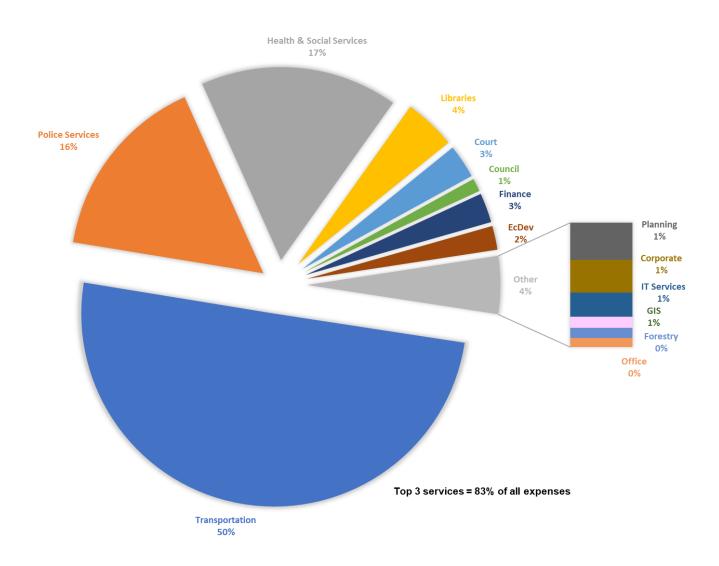


Assessment & Tax Revenue by Property Class 2022

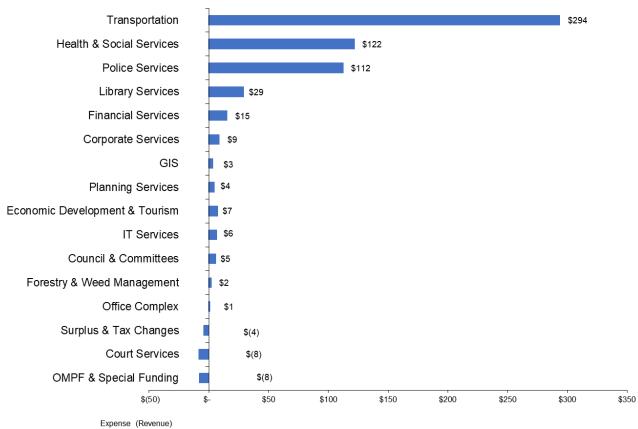


74% of the Total Tax Revenue is Raised From the Residential Property Class

2022 Budget Distribution of Expenses



2022 County Taxes - \$589 per \$100,000 Residential Assessment



Total \$589 (\$578 in 2021) Top 3 services = 90% of the County portion of each tax bill

Various Approaches to Refer to Draft Budget Results

| | | | | | *Based on 201 | 6 Cens | us Data | | |
|--------------------------|----|-----------------------|-------------------------------|-----|-------------------------|--------|--------------------|----|---------------------|
| Department | R | Net Tax equirement | Residential \$100,000 Assm | | Per Household 27,947 | | r Capita 65,353 | P | er Dollar \$1.00 |
| Transportation Services | \$ | 26,043,394 | \$ 293 | 3 | \$ 932 | \$ | 399 | \$ | 0.50 |
| Health & Social Services | | 10,790,209 | 12 | 2 | 386 | | 165 | | 0.21 |
| Police Services | | 9,965,506 | 11 | 2 | 357 | | 152 | | 0.19 |
| Library Services | | 2,567,543 | 2 | 9 | 92 | | 39 | | 0.05 |
| Financial Services | | 1,334,509 | 1 | 5 | 48 | | 20 | | 0.03 |
| Corporate Services | | 758,382 | 9 | Э | 27 | | 12 | | 0.01 |
| GIS Services | | 271,409 | : | 3 | 10 | | 4 | | 0.01 |
| Planning Services | | 384,699 | | 4 | 14 | | 6 | | 0.01 |
| Economic Development | | 642,242 | | 7 | 23 | | 10 | | 0.01 |
| IT Servcies | | 575,874 | | 6 | 21 | | 9 | | 0.01 |
| Council & Committees | | 482,274 | ! | 5 | 17 | | 7 | | 0.01 |
| Forestry and Weed Mgmt | \$ | 168,915 | : | 2 | 6 | | 3 | | 0.00 |
| Office Complex | | 74,999 | : | 1 | 3 | | 1 | | 0.00 |
| Surplus & Tax Changes | | (380,000) | (4 | 4) | (14) | | (6) | - | 0.01 |
| Court Services | | (718,470) | (3 | 8) | (26) | | (11) | - | 0.01 |
| Corporate Funding | | (699,000) | (2 | 8) | (25) | | (11) | - | 0.01 |
| Total Taxation | \$ | 52,262,485 | \$ 58 | 9 ; | \$ 1,870 | \$ | 800 | \$ | 1.00 |

How Your Tax Dollar Works

40 Cents of Every County Tax Dollar are Delivered by External Agencies

| Services Delivered by External Agencies | Net Cost (Revenue) | Per Dollar 2022 | Per Dollar 2021 |
|---|-----------------------|-----------------|-----------------|
| Police Services | \$ 9,965,506 | 21¢ | 21¢ |
| Land Ambulance | \$ 5,962,829 | 10¢ | 10¢ |
| Social Housing | \$ 1,821,238 | 3¢ | 3¢ |
| Municipal Property Assessment Corp | \$ 1,152,859 | 2¢ | 2¢ |
| Public Health Unit | \$ 1,025,972 | 2¢ | 2¢ |
| Home for the Aged | \$ 1,009,268 | 2¢ | 2¢ |
| Social Services | \$ 771,252 | 2¢ | 2¢ |
| OMPF Funding | \$ (699,000) | (2)¢ | (2)¢ |
| Total Services Delivered by External Agencies | \$ 21,009,924 | 40¢ | 40¢ |
| Services Delivered by SDG Counties | | | |
| Transportation Services | \$ 26,043,394 | 50¢ | 50¢ |
| Library Services | \$ 2,567,543 | 5¢ | 5¢ |
| Corporate Services | \$ 758,382 | 2¢ | 2¢ |
| Economic Development | \$ 642,242 | 1¢ | 1¢ |
| IT Services | \$ 575,874 | 1¢ | 1¢ |
| Council & Committees | \$ 482,274 | 1¢ | 1¢ |
| Planning Services | \$ 384,699 | 1¢ | 1¢ |
| GIS | \$ 271,409 | 1¢ | 1¢ |
| Seniors Outreach Centres | \$ 199,650 | 0¢ | O¢ |
| Financial Services | \$ 181,650 | 0¢ | 0¢ |
| Forestry and Weed Management | \$ 168,915 | 0¢ | O¢ |
| Office Complex | \$ 74,999 | 0¢ | O¢ |
| Surplus & Tax Changes | \$ (380,000) | (1)¢ | (1)¢ |
| Court Services | \$ (718,470) | (1)¢ | (1)¢ |
| Total Services Delivered by SDG Counties | \$ 31,252,561 | 60¢ | 60¢ |
| Total County Taxes | \$ 52,262,485 | \$1.00 | \$1.00 |

Reserves and Surplus Balances based on 2022 Budget

| | | | 2020 | | 2021 | | 2022 |
|-------------------------------|-----------------------|-------|-----------|----|--------------|----|------------|
| Stabilization Reserves: | | 1 | Actual | | Estimated | | Budget |
| Tax Rate Stabilizat | ion | \$ | 1,565,793 | \$ | 1,565,793 | \$ | 1,565,793 |
| Working Reserve | | 6 | 5,002,758 | | 6,274,884 | | 6,274,884 |
| Road Resurfacing | Cost Stabilization | - | 1,812,495 | | 1,812,495 | | 1,812,495 |
| Road Winter Main | tenance Stabilization | - | 1,015,000 | | 1,015,000 | | 1,015,000 |
| Program Specific Reserv | /es: | | | | | | |
| COVID-19 Reserve | | | 1,258,768 | | 1,258,768 | | - |
| Sick Leave | | _ | 58,141 | | - | | - |
| Council Donations | | | 86,113 | | 80,000 | | 80,000 |
| PSB Alarm Registra | | | 16,335 | | 49,535 | | 41,534 |
| Library Services | | | 70,440 | | 70,440 | | 55,440 |
| , Document Manage | ement | | 26,195 | | 50,000 | | , - |
| Service Delivery Re | | | 665,961 | | 189,869 | | - |
| Service Review | | | 6,315 | | - | | - |
| Regional Incentive | Program | | 392,914 | | 364,727 | | - |
| Tourism | | | 20,069 | | 80,069 | | 1,569 |
| Waste Managemer | nt | | 85,000 | | - | | - |
| Forestry | | | 91,652 | | 26,652 | | 86,652 |
| IT Projects | | | 8,425 | | 33,424 | | 58,424 |
| Planning/GIS Rese | rve | | 1,800 | | 70,000 | | - |
| Legal Reserve | | | 10,000 | | 10,000 | | 10,000 |
| Buildings and Equipmer | it Reserves: | | | | | | |
| 26 Pitt Building | | | 621,634 | | 561,634 | | 561,634 |
| Salt Domes | | | 450,000 | | 625,000 | | 625,000 |
| Road Equipment | | | 346,795 | | 346,795 | | 346,795 |
| Capital Projects Reserve | es: | | | | | | |
| Bridges | | 2 | 2,895,940 | | 2,625,940 | | 1,175,940 |
| Road Projects | | 5 | 5,281,150 | | 2,802,120 | | 2,299,120 |
| Garage Capital Pla | inning | | 60,000 | | - | | - |
| Capital Reserve / L | TC Reserve | 5 | 5,958,137 | | 6,500,000 | | 6,500,000 |
| Total Reserves | | \$ 28 | 8,807,830 | \$ | 26,413,144 | \$ | 22,510,281 |
| Surplus Balances | | | 2020 | 20 |)21 Estimate | 2 | 022 Budget |
| Accumulated Libra | ry Surplus | | 186,595 | | 207,366 | | 172,366 |
| Accumulated Polic | | | 31,866 | | 178,307 | | 120,000 |
| Total Surplus | | \$ | 218,461 | \$ | 385,674 | \$ | 292,366 |

COUNCIL BUDGET



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|--------|--------------|--------|----------|
| Date : | Jun 23, 2022 | Time : | 10:50 am |

| For Period Ending 31-Jan-2022 | | | | |
|-------------------------------|--------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| | | | | |

| REVENUE SUMMARY | | | | |
|------------------------------|-------------|-------------|-------------|------------|
| Taxation | -50,690,910 | -50,691,706 | -52,262,485 | -1,571,575 |
| Surplus & Tax Changes | -380,000 | -424,078 | -380,000 | 0 |
| Corporate Funding | -822,300 | -1,112,843 | -699,000 | 123,300 |
| Council & Committees | -1,118,623 | -168,623 | -220,000 | 898,623 |
| Corporate Services | -95,970 | -34,540 | -71,058 | 24,912 |
| Economic Development/Tourism | -508,055 | -250,734 | -661,210 | -153,155 |
| Office Complex | -70,980 | -137,160 | -153,115 | -82,135 |
| Police Services | -134,467 | -144,589 | -286,427 | -151,960 |
| Library Services | -252,449 | -168,647 | -254,626 | -2,177 |
| Finance Services | -318,380 | -318,599 | -282,141 | 36,239 |
| Court Services | -2,436,000 | -2,272,615 | -2,557,800 | -121,800 |
| IT Services | -46,980 | -34,591 | -35,000 | 11,980 |
| Planning Division | -195,600 | -315,250 | -555,000 | -359,400 |
| GIS Division | 0 | 0 | -20,000 | -20,000 |
| Forestry | -96,000 | -247,243 | -86,500 | 9,500 |
| Transportation Services | -11,188,141 | -12,646,507 | -6,653,674 | 4,534,467 |
| Total REVENUE SUMMARY | -68,354,855 | -68,967,725 | -65,178,036 | 3,176,819 |
| EXPENSES SUMMARY | | | | |
| Corporate Items | 0 | 975,979 | 0 | 0 |
| Council & Committees | 1,603,268 | 609,092 | 702,274 | -900,994 |
| Corporate Services | 808,138 | 679,030 | 829,440 | 21,302 |
| Economic Development/Tourism | 1,258,333 | 805,971 | 1,303,452 | 45,119 |
| Office Complex | 110,112 | 174,204 | 228,114 | 118,002 |
| Police Services | 10,560,724 | 10,570,846 | 10,251,933 | -308,791 |
| Library Services | 2,764,171 | 2,680,369 | 2,822,169 | 57,998 |
| Health & Social Services | 9,800,507 | 9,784,189 | 10,790,209 | 989,702 |
| Finance Services | 1,627,661 | 1,612,557 | 1,616,650 | -11,011 |
| Court Services | 1,732,697 | 1,549,688 | 1,839,330 | 106,633 |
| IT Services | 661,327 | 496,514 | 610,874 | -50,453 |
| Planning Services | 440,660 | 521,774 | 939,699 | 499,039 |
| Forestry | 238,775 | 323,121 | 255,415 | 16,640 |
| GIS Services | 258,900 | 250,009 | 291,409 | 32,509 |
| Transportation Services | 36,489,582 | 37,934,385 | 32,697,068 | -3,792,514 |
| Total EXPENSES SUMMARY | 68,354,855 | 68,967,725 | 65,178,036 | -3,176,819 |
| Total GENERAL FUND | 0 | 0 | 0 | 0 |

COUNCIL BUDGET



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|-------------------------------|--------|------|--|
| SDG | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| STORMONT - DUNDAS - GLENGARRY | | | |
| | | | |

| For Period Ending 31-Jan-2022 |
|-------------------------------|
|-------------------------------|

| BUDGET | ACTUAL | BUDGET | BUDGET |
|--------|--------|--------|--------|
| 2021 | 2021 | 2022 | CHANGE |

| -50,690,910 | -50,691,706 | -52,262,485 | -1,571,575 |
|-------------|--|--|---|
| -50,690,910 | -50,691,706 | -52,262,485 | -1,571,575 |
| | | | |
| -330,000 | -326,240 | -330,000 | 0 |
| -450,000 | -610,004 | -550,000 | -100,000 |
| 400,000 | 512,166 | 500,000 | 100,000 |
| -380,000 | -424,078 | -380,000 | 0 |
| | | | |
| -822,300 | -822,300 | -699,000 | 123,300 |
| 0 | -290,543 | 0 | 0 |
| -822,300 | -1,112,843 | -699,000 | 123,300 |
| | | | |
| 0 | 975,979 | 0 | 0 |
| 0 | 975,979 | 0 | 0 |
| -51,893,210 | -51,252,648 | -53,341,485 | -1,448,275 |
| | -50,690,910 -330,000 -450,000 400,000 -380,000 -822,300 0 -822,300 0 0 0 | $\begin{array}{c cccc} -50,690,910 & -50,691,706 \\ \hline & -330,000 & -326,240 \\ -450,000 & -610,004 \\ 400,000 & 512,166 \\ \hline & -380,000 & -424,078 \\ \hline & -3822,300 & -822,300 \\ 0 & -290,543 \\ \hline & -822,300 & -1,112,843 \\ \hline & 0 & 975,979 \\ \hline & 0 & 975,979 \\ \hline & 0 & 975,979 \\ \hline \end{array}$ | $\begin{array}{c ccccc} -50,690,910 & -50,691,706 & -52,262,485 \\ \hline & -330,000 & -326,240 & -330,000 \\ \hline & -450,000 & -610,004 & -550,000 \\ \hline & 400,000 & 512,166 & 500,000 \\ \hline & -380,000 & -424,078 & -380,000 \\ \hline & -380,000 & -424,078 & -380,000 \\ \hline & -822,300 & -822,300 & -699,000 \\ \hline & 0 & -290,543 & 0 \\ \hline & -822,300 & -1,112,843 & -699,000 \\ \hline & 0 & 975,979 & 0 \\ \hline & 0 & 975,979 & 0 \\ \hline \end{array}$ |

COUNCIL BUDGET



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| Date : | Jun 23, 2022 | Time : | 12:01 pm |

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| , 2022 | Time : | 12:01 |
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| For Period Ending 31-Jan-2022 | | | | |
|-------------------------------|--------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |

| 1 119 600 | 168 602 | 220.000 | 000 633 |
|------------|--|--|--|
| -1,118,623 | -108,023 | -220,000 | 898,623 |
| -1,118,623 | -168,623 | -220,000 | 898,623 |
| | | | |
| 275,350 | 257,375 | 275,245 | -105 |
| 10,000 | 7,616 | 10,000 | 0 |
| 27,750 | 6,177 | 37,500 | 9,750 |
| 11,000 | 8,286 | 10,700 | -300 |
| 1,000 | 778 | 1,000 | 0 |
| 25,950 | 25,928 | 33,950 | 8,000 |
| 0 | 102 | 0 | 0 |
| 8,000 | 7,959 | 8,000 | 0 |
| 22,154 | 74,476 | 50,000 | 27,846 |
| 1,166,940 | 167,097 | 216,940 | -950,000 |
| 2,100 | 1,095 | 2,100 | 0 |
| 700 | 32 | 700 | 0 |
| 150 | 0 | 150 | 0 |
| 52,174 | 52,174 | 55,989 | 3,815 |
| 1,603,268 | 609,092 | 702,274 | -900,994 |
| 484,645 | 440,469 | 482,274 | -2,371 |
| | 275,350 10,000 27,750 11,000 25,950 0 8,000 22,154 1,166,940 2,100 700 150 52,174 1,603,268 | -1,118,623 $-168,623$ 275,350257,37510,0007,61627,7506,17711,0008,2861,00077825,95025,92801028,0007,95922,15474,4761,166,940167,0972,1001,09570032150052,17452,1741,603,268609,092 | $\begin{array}{ c c c c c c c c c c c c c c c c c c c$ |

COUNCIL BUDGET



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| Date : | Jun 23, 2022 | Time : | 12:02 p |

pm

| For Period Ending 31-Jan-2022 | <i>,</i> | | | |
|-------------------------------|----------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| GENERAL FUND | | | | |

| CORPORATE SERVICES REVENUE | | | | |
|-----------------------------------|---------|---------|---------|---------|
| Cornwall Broadband | -25,858 | -25,858 | -25,858 | 0 |
| Sales & Miscellaneous | 0 | -10 | 0 | 0 |
| Transfer From Reserves | -70,112 | -8,672 | -45,200 | 24,912 |
| Total CORPORATE SERVICES REVENUE | -95,970 | -34,540 | -71,058 | 24,912 |
| CORPORATE SERVICES EXPENSES | | | | |
| Wages & Benefits | 545,053 | 518,966 | 564,190 | 19,137 |
| Meetings & Conferences | 15,700 | 7,268 | 16,100 | 400 |
| Office Supplies & Phones | 7,000 | 2,388 | 7,000 | 0 |
| Equipment | 3,500 | 1,083 | 3,500 | 0 |
| Solicitor Fees | 9,000 | 5,698 | 9,000 | 0 |
| County-Wide Training | 3,000 | 733 | 0 | -3,000 |
| 911 Service | 28,000 | 27,425 | 28,000 | 0 |
| Health & Safety | 13,757 | 9,103 | 19,100 | 5,343 |
| Emergency Preparedness | 8,100 | 6,986 | 7,150 | -950 |
| Projects | 100,000 | 45,792 | 100,000 | 0 |
| Emily 911 Project | 25,000 | 3,560 | 0 | -25,000 |
| County Support Services | 50,028 | 50,028 | 75,400 | 25,372 |
| Total CORPORATE SERVICES EXPENSES | 808,138 | 679,030 | 829,440 | 21,302 |
| Total GENERAL FUND | 712,168 | 644,490 | 758,382 | 46,214 |

COUNCIL BUDGET



| GL5410 | | Page : | 1 |
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| Date : | Jun 23, 2022 | Time : | 12:03 |

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| | BUDGET | ACTUAL | BUDGET | BUDGET |
|--|-----------|----------|-----------|----------|
| | 2021 | 2021 | 2022 | CHANGE |
| SENERAL FUND | | | | |
| CONOMIC DEVELOPMENT & TOURISM REVENUE | | | | |
| Special Funding | -7,836 | -7,836 | 0 | 7,836 |
| Student Funding | -13,400 | -14,948 | -14,948 | -1,548 |
| Jail Tours Revenue | 0 | -5,874 | -10,000 | -10,000 |
| Jail Special Events | 0 | 0 | -8,000 | -8,000 |
| Jail Souvenirs | 0 | 0 | -200 | -200 |
| Tourism Advertising Revenue | -23,835 | -21,840 | -23,835 | 0 |
| Tourism Signage Program | -50,000 | -21,150 | -50,000 | 0 |
| Recovered Costs | 0 | -500 | 0 | 0 |
| Transfer From Reserves | -412,984 | -178,585 | -554,227 | -141,243 |
| Total ECONOMIC DEVELOPMENT & TOURISM R | -508,055 | -250,734 | -661,210 | -153,155 |
| CONOMIC DEVELOPMENT & TOURISM EXPENSE | | | | |
| Wages & Benefits | 231,513 | 199,119 | 242,025 | 10,512 |
| Meetings & Conferences | 8,000 | 3,788 | 16,000 | 8,000 |
| Memberships and Sponsorships | 10,000 | 9,420 | 27,600 | 17,600 |
| Supplies & Equipment | 14,500 | 7,920 | 12,000 | -2,500 |
| Advertising & Website | 77,000 | 9,418 | 113,000 | 36,000 |
| Regional Incentive Program | 642,915 | 177,016 | 614,727 | -28,188 |
| Regional Incentive Program Committee | 1,000 | 485 | 1,000 | 0 |
| Jail Promotion | 0 | 0 | 3,000 | 3,000 |
| Jail Tours Expenses | 1,800 | 479 | 1,500 | -300 |
| Jail Events | 5,000 | 0 | 5,000 | 0 |
| Jail Projects | 19,405 | 6,396 | 0 | -19,405 |
| Tourism Marketing | 171,700 | 115,393 | 177,600 | 5,900 |
| Tourism Grants Paid | 25,000 | 12,250 | 40,000 | 15,000 |
| Tourism Signage Program | 50,500 | 14,286 | 50,000 | -500 |
| Transfer to Reserves | 0 | 250,000 | 0 | 0 |
| Total ECONOMIC DEVELOPMENT & TOURISM E | 1,258,333 | 805,971 | 1,303,452 | 45,119 |
| otal GENERAL FUND | 750,278 | 555,237 | 642,242 | -108,036 |

COUNCIL BUDGET



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| Date : | Jun 23, 2022 | Time : | 12:05 pm |

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|-------------------------------|--------|--------|--------|--------|
| For Period Ending 31-Jan-2022 | | | | |
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |

| 0 | 0 | -100,000 | -100,000 |
|----------|--|---|---|
| -10,980 | -10,980 | -11,115 | -135 |
| -60,000 | -126,180 | -42,000 | 18,000 |
| -70,980 | -137,160 | -153,115 | -82,135 |
| | | | |
| 83,498 | 114,866 | 87,864 | 4,366 |
| 189,051 | 141,565 | 228,550 | 39,499 |
| 60,000 | 74,030 | 135,000 | 75,000 |
| 0 | 66,180 | 0 | 0 |
| -222,437 | -222,437 | -223,300 | -863 |
| 110,112 | 174,204 | 228,114 | 118,002 |
| 39,132 | 37,044 | 74,999 | 35,867 |
| | -10,980 -60,000 -70,980 83,498 189,051 60,000 0 -222,437 110,112 | -10,980 -10,980 -60,000 -126,180 -70,980 -137,160 83,498 114,866 189,051 141,565 60,000 74,030 0 66,180 -222,437 -222,437 110,112 174,204 | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ |

COUNCIL BUDGET



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| Date : | Jun 23, 2022 | Time : | 12:07 p |

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| For Period Ending 31-Jan-2022 | | | | |
|-------------------------------|--------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| | | | | |

| POLICE SERVICES REVENUE | | | | |
|---------------------------------|------------|------------|------------|----------|
| RIDE Funding | -15,967 | -15,540 | -15,628 | 339 |
| Provincial Funding | 0 | -9,048 | -169,299 | -169,299 |
| Criminal Reference Check Fees | -68,500 | -65,595 | -68,500 | 0 |
| Alarm Registrations & Fines | -50,000 | -35,922 | -25,000 | 25,000 |
| Alarm Registrations Reserves | 0 | 0 | -8,000 | -8,000 |
| Total POLICE SERVICES REVENUE | -134,467 | -126,105 | -286,427 | -151,960 |
| POLICE SERVICES EXPENSES | | | | |
| Alarm Regristration Program | 74,374 | 74,375 | 35,977 | -38,397 |
| OPP Contract | 10,470,813 | 10,363,451 | 10,120,542 | -350,271 |
| Ride Program | 15,967 | 12,529 | 15,628 | -339 |
| Victim Services | 0 | 0 | 169,299 | 169,299 |
| Police Services Board Expenses | 4,900 | 1,910 | 4,800 | -100 |
| Equipment | 3,000 | 0 | 13,000 | 10,000 |
| Memberships, Legal & Audit Fees | 4,300 | 4,224 | 4,400 | 100 |
| Community Initiatives | 5,000 | 5,000 | 5,000 | 0 |
| County Support Services | 14,237 | 14,237 | 15,287 | 1,050 |
| Surplus | -31,867 | 95,120 | -132,000 | -100,133 |
| Total POLICE SERVICES EXPENSES | 10,560,724 | 10,570,846 | 10,251,933 | -308,791 |
| Total GENERAL FUND | 10,426,257 | 10,444,741 | 9,965,506 | -460,751 |

COUNCIL BUDGET



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| For Period Ending 31-Jan-2022 | | | | |
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| ENERAL FUND | | | | |
| | | | | |
| Provincial Operating Grant | -131,761 | -131,761 | -131,761 | 0 |
| Provincial Capacity Grant | -1,116 | -1,566 | -500 | 616 |

| Provincial Operating Grant | -131,761 | -131,761 | -131,761 | 0 |
|--------------------------------------|-----------|-----------|-----------|---------|
| Provincial Capacity Grant | -1,116 | -1,566 | -500 | 616 |
| Student Funding | -12,249 | -19,467 | -9,240 | 3,009 |
| Fees & Fines Revenue | -21,500 | -6,059 | -15,000 | 6,500 |
| Donations and Fundraising | -8,500 | -2,779 | -7,000 | 1,500 |
| Sale of Items | -1,125 | -318 | -1,125 | 0 |
| Transfer From Reserves | -26,198 | -6,698 | -55,000 | -28,802 |
| Transfer From Surplus | -50,000 | 0 | -35,000 | 15,000 |
| Total LIBRARY REVENUE | -252,449 | -168,647 | -254,626 | -2,177 |
| LIBRARY EXPENSES | | | | |
| Fulltime Wages & Benefits | 851,887 | 813,106 | 857,645 | 5,758 |
| Part time Wages & Benefits | 723,991 | 628,976 | 707,686 | -16,305 |
| Training & Support Wages & Benefits | 83,628 | 73,439 | 115,444 | 31,816 |
| Student Wages & Benefits | 18,480 | 18,924 | 19,034 | 554 |
| Board Wages & Benefits (Non-council) | 4,160 | 3,310 | 4,285 | 125 |
| Staff Mileage | 7,700 | 3,073 | 6,000 | -1,700 |
| Board Mileage & Conferences | 3,055 | 641 | 3,225 | 170 |
| Staff Training & Development | 15,380 | 9,096 | 16,635 | 1,255 |
| Collections Material | 300,822 | 235,165 | 319,775 | 18,953 |
| Supplies & Equipment | 46,790 | 29,585 | 45,319 | -1,471 |
| Postage | 2,650 | 1,032 | 2,783 | 133 |
| Buildings Rent & Utilities Paid | 185,871 | 186,288 | 191,447 | 5,576 |
| Facilities Costs | 139,038 | 121,862 | 136,897 | -2,141 |
| Furniture | 69,510 | 55,433 | 47,000 | -22,510 |
| Computers | 59,353 | 51,995 | 64,115 | 4,762 |
| Vehicles | 35,400 | 32,584 | 34,500 | -900 |
| Promotions | 23,900 | 9,881 | 19,275 | -4,625 |
| Programs | 9,550 | 7,502 | 10,050 | 500 |
| Audit & Legal Fees | 3,200 | 3,053 | 3,200 | 0 |
| Special Projects | 28,500 | 10,443 | 59,500 | 31,000 |
| County Support Services | 151,306 | 151,306 | 158,354 | 7,048 |
| Transfer To (From) Surplus | 0 | 233,677 | 0 | 0 |
| Total LIBRARY EXPENSES | 2,764,171 | 2,680,369 | 2,822,169 | 57,998 |
| Total GENERAL FUND | 2,511,722 | 2,511,722 | 2,567,543 | 55,821 |

COUNCIL BUDGET



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| For Period Ending 31-Jan-2022 | | | | |
|-----------------------------------|--------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| ENERAL FUND | | | | |
| | | | | |
| IFALTH & SOCIAL SERVICES EXPENSES | | | | |

| HEALTH & SOCIAL SERVICES EXPENSES | | | | |
|--|-----------|-----------|------------|---------|
| Seniors Support Centres | 199,650 | 199,650 | 199,650 | 0 |
| Eastern Ontario Health Unit | 1,025,972 | 1,025,972 | 1,025,972 | 0 |
| Land Ambulance | 5,215,285 | 5,215,254 | 5,962,829 | 747,544 |
| Social Services | 772,531 | 631,861 | 771,252 | -1,279 |
| Social Housing | 1,686,304 | 1,650,840 | 1,821,238 | 134,934 |
| GlenStorDunLodge | 900,765 | 1,060,612 | 1,009,268 | 108,503 |
| Total HEALTH & SOCIAL SERVICES EXPENSE | 9,800,507 | 9,784,189 | 10,790,209 | 989,702 |
| Total GENERAL FUND | 9,800,507 | 9,784,189 | 10,790,209 | 989,702 |

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| For Period Ending 31-Jan-2022 | | | | |
|-------------------------------|--------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| | | | | |

| FINANCE DIVISION REVENUE | | | | |
|------------------------------------|-----------|-----------|-----------|---------|
| Asset Mgmt Provincial Funding | 0 | -17,487 | 0 | 0 |
| Transfer From Reserves | -37,000 | -35,616 | -15,000 | 22,000 |
| Interest Income | -281,380 | -265,496 | -267,141 | 14,239 |
| Total FINANCE DIVISION REVENUE | -318,380 | -318,599 | -282,141 | 36,239 |
| FINANCE DIVISION EXPENSES | | | | |
| Wages & Benefits | 435,488 | 416,387 | 453,000 | 17,512 |
| Training & Development | 11,170 | 8,115 | 10,317 | -853 |
| Associations & Memberships | 2,970 | 2,624 | 3,415 | 445 |
| Postage & Mailer | 15,000 | 16,514 | 18,000 | 3,000 |
| Office Supplies & Copier | 8,475 | 2,896 | 7,250 | -1,225 |
| Phones & Equipment | 4,000 | 1,821 | 3,940 | -60 |
| Software | 136,230 | 131,382 | 134,000 | -2,230 |
| WSIB & Employee Assistance Package | 56,450 | 55,982 | 60,306 | 3,856 |
| Liability Insurance | 73,160 | 83,420 | 93,520 | 20,360 |
| Audit Fees | 11,000 | 9,624 | 11,000 | 0 |
| Legal Fees | 1,000 | 0 | 1,000 | 0 |
| Assessment Management | 5,000 | 267 | 5,000 | 0 |
| MPAC | 1,159,987 | 1,159,987 | 1,152,859 | -7,128 |
| Asset Management Projects | 11,255 | 11,446 | 13,000 | 1,745 |
| Finance Projects | 20,000 | 35,616 | 0 | -20,000 |
| County Support Services | -323,524 | -323,524 | -349,957 | -26,433 |
| Total FINANCE DIVISION EXPENSES | 1,627,661 | 1,612,557 | 1,616,650 | -11,011 |
| Total GENERAL FUND | 1,309,281 | 1,293,958 | 1,334,509 | 25,228 |
| | 1,000,201 | 1,200,000 | 1,001,000 | 2 |

COUNCIL BUDGET



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| For Period Ending 31-Jan-2022 | | | | |
|-------------------------------|--------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| | | | | |

| COURT DIVISION REVENUE | | | | |
|--|------------|------------|------------|----------|
| Gross Fine Revenue | -2,800,000 | -2,689,400 | -2,940,000 | -140,000 |
| Fines Collected by Other Courts | -168,000 | -71,796 | -176,400 | -8,400 |
| Provincial Surcharge & Dedicated Fines | 532,000 | 488,581 | 558,600 | 26,600 |
| Total COURT DIVISION REVENUE | -2,436,000 | -2,272,615 | -2,557,800 | -121,800 |
| COURT DIVISION EXPENSES | | | | |
| COVID Expenses | 0 | 88,754 | 0 | 0 |
| Wages & Benefits | 643,415 | 597,835 | 680,997 | 37,582 |
| Prosecution Services | 20,000 | 14,230 | 30,000 | 10,000 |
| Training & Development | 8,415 | 2,739 | 10,320 | 1,905 |
| Forms, Supplies & Phones | 19,520 | 12,170 | 18,880 | -640 |
| Notices & Mailing Services | 9,040 | 2,296 | 2,550 | -6,490 |
| Ticket Scanning | 7,000 | 0 | 7,000 | 0 |
| Software & Equipment | 27,955 | 16,049 | 55,105 | 27,150 |
| Credit Card Charges | 28,800 | 10,987 | 14,400 | -14,400 |
| County Support Services | 120,898 | 120,898 | 127,831 | 6,933 |
| Satellite Court Leases | 6,210 | 5,864 | 6,050 | -160 |
| Collection Costs | 64,000 | 27,574 | 64,000 | 0 |
| Icon Computer System Charge | 29,250 | 16,503 | 29,250 | 0 |
| Provincial Monitoring | 25,050 | 25,044 | 25,050 | 0 |
| Interpreters & Translators | 22,000 | 2,354 | 22,000 | 0 |
| Escort, Witness, & Reporter Fees | 7,000 | 745 | 7,000 | 0 |
| Judicial Services | 205,000 | 85,149 | 225,000 | 20,000 |
| City of Cornwall Portion | 489,144 | 520,499 | 513,897 | 24,753 |
| Total COURT DIVISION EXPENSES | 1,732,697 | 1,549,688 | 1,839,330 | 106,633 |
| Total GENERAL FUND | -703,303 | -722,927 | -718,470 | -15,167 |

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| For Period Ending 31-Jan-2022 | | | | |
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| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |

| IT SERVICES REVENUE | _ | | _ | |
|------------------------------------|----------|----------|----------|---------|
| Recovered Costs | 0 | -8,057 | 0 | 0 |
| Transfer From Reserves | -46,980 | -26,534 | -35,000 | 11,980 |
| Total IT SERVICES REVENUE | -46,980 | -34,591 | -35,000 | 11,980 |
| T SERVICES EXPENSES | | | | |
| Wages & Benefits | 609,267 | 485,847 | 631,503 | 22,236 |
| Travel, Training & Development | 16,500 | 7,298 | 16,500 | 0 |
| Supplies & Equipment | 8,500 | 7,427 | 8,500 | 0 |
| Phones & Internet | 28,720 | 29,684 | 28,200 | -520 |
| Software | 43,100 | 29,902 | 44,350 | 1,250 |
| Cyber Insurance | 9,000 | 10,719 | 14,000 | 5,000 |
| Infrastructure Renewal & Projects | 71,980 | 47,990 | 50,000 | -21,980 |
| Security Audit & Assistance | 6,000 | 1,187 | 6,000 | 0 |
| Purchases for Local Municipalities | 0 | 8,199 | 0 | 0 |
| County Support Services | -156,740 | -156,740 | -213,179 | -56,439 |
| Transfer to Reserves | 25,000 | 25,000 | 25,000 | 0 |
| Total IT SERVICES EXPENSES | 661,327 | 496,514 | 610,874 | -50,453 |
| Fotal GENERAL FUND | 614,347 | 461,922 | 575,874 | -38,473 |
| | | | | |

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|-------------------------------|----------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| GENERAL FUND | | | | |

| PLANNING DIVISION REVENUE | | | | |
|--------------------------------------|----------|----------|----------|----------|
| Planning Fees | -26,800 | -28,910 | -40,000 | -13,200 |
| Planning Costs Recovered | 0 | -9,350 | -40,000 | -40,000 |
| Land Division Fees | -167,000 | -275,190 | -225,000 | -58,000 |
| Modernization Funding | 0 | 0 | -130,000 | -130,000 |
| Transfer From Reserves | -1,800 | -1,800 | -120,000 | -118,200 |
| Total PLANNING DIVISION REVENUE | -195,600 | -315,250 | -555,000 | -359,400 |
| PLANNING DIVISION EXPENSES | | | | |
| Wages & Benefits | 165,860 | 273,380 | 444,606 | 278,746 |
| Planning External support | 50,000 | 44,449 | 225,000 | 175,000 |
| Training, Travel & Memberships | 4,000 | 2,084 | 11,400 | 7,400 |
| Office Supplies, Phone & Advertising | 0 | 3,745 | 11,750 | 11,750 |
| Software & Equipment | 23,800 | 29,772 | 36,000 | 12,200 |
| Official Plan 5 Yr Review | 125,000 | 152,452 | 75,000 | -50,000 |
| Legal | 0 | 0 | 7,500 | 7,500 |
| Growth and Population Study | 60,000 | 4,248 | 50,000 | -10,000 |
| Natural Heritage Study | 12,000 | 11,644 | 55,000 | 43,000 |
| County Support Services | 0 | 0 | 23,443 | 23,443 |
| Total PLANNING DIVISION EXPENSES | 440,660 | 521,774 | 939,699 | 499,039 |
| otal GENERAL FUND | 245,060 | 206,524 | 384,699 | 139,639 |

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| BUDGET | ACTUAL | BUDGET | BUDGET |
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| 2021 | 2021 | 2022 | CHANGE |
| | | | |
| | | | |

| Transfer From Reserves -80,000 -219,900 -50,000 3 Total FORESTRY DIVISION REVENUE -96,000 -247,243 -86,500 FORESTRY DIVISION EXPENSES 8,800 6,411 9,600 Forestry Management 8,800 213,896 33,185 -7 Forestry Property Expenses 26,675 8,810 25,130 - Roadside Forestry 25,000 21,250 25,000 - Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | | | | | |
|---|----------------------------------|---------|----------|---------|---------|
| Transfer From Reserves -80,000 -219,900 -50,000 3 Total FORESTRY DIVISION REVENUE -96,000 -247,243 -86,500 FORESTRY DIVISION EXPENSES 8,800 6,411 9,600 Forestry Management 103,300 213,896 33,185 -7 Forestry Property Expenses 26,675 8,810 25,130 - Roadside Forestry 25,000 21,250 25,000 - Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | FORESTRY DIVISION REVENUE | | | | |
| Total FORESTRY DIVISION REVENUE -96,000 -247,243 -86,500 FORESTRY DIVISION EXPENSES Weed Management 8,800 6,411 9,600 Forestry Management 103,300 213,896 33,185 -7 Forestry Property Expenses 26,675 8,810 25,130 - Roadside Forestry 25,000 21,250 25,000 - Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Forestry Revenue | -16,000 | -27,343 | -36,500 | -20,500 |
| FORESTRY DIVISION EXPENSES Weed Management 8,800 6,411 9,600 Forestry Management 103,300 213,896 33,185 -7 Forestry Property Expenses 26,675 8,810 25,130 - Roadside Forestry 25,000 21,250 25,000 - Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Transfer From Reserves | -80,000 | -219,900 | -50,000 | 30,000 |
| Weed Management 8,800 6,411 9,600 Forestry Management 103,300 213,896 33,185 -7 Forestry Property Expenses 26,675 8,810 25,130 - Roadside Forestry 25,000 21,250 25,000 - Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Total FORESTRY DIVISION REVENUE | -96,000 | -247,243 | -86,500 | 9,500 |
| Forestry Management 103,300 213,896 33,185 -7 Forestry Property Expenses 26,675 8,810 25,130 - Roadside Forestry 25,000 21,250 25,000 - Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | FORESTRY DIVISION EXPENSES | | | | |
| Forestry Property Expenses 26,675 8,810 25,130 - Roadside Forestry 25,000 21,250 25,000 - Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Weed Management | 8,800 | 6,411 | 9,600 | 800 |
| Roadside Forestry 25,000 21,250 25,000 Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Forestry Management | 103,300 | 213,896 | 33,185 | -70,115 |
| Forestry Special Projects 60,000 46,461 102,500 4 Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Forestry Property Expenses | 26,675 | 8,810 | 25,130 | -1,545 |
| Transfer To Forestry Reserves 15,000 26,293 60,000 4 Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Roadside Forestry | 25,000 | 21,250 | 25,000 | 0 |
| Total FORESTRY DIVISION EXPENSES 238,775 323,121 255,415 1 | Forestry Special Projects | 60,000 | 46,461 | 102,500 | 42,500 |
| | Transfer To Forestry Reserves | 15,000 | 26,293 | 60,000 | 45,000 |
| Total GENERAL FUND 142 775 75 878 168 915 2 | Total FORESTRY DIVISION EXPENSES | 238,775 | 323,121 | 255,415 | 16,640 |
| | Total GENERAL FUND | 142,775 | 75,878 | 168,915 | 26,140 |

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| For Period Ending 31-Jan-2022 | , | | | |
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| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |

| GIS DIVISION REVENUE Transfer From Reserves | 0 | 0 | -20,000 | -20,000 |
|--|---------|---------|---------|---------|
| Total GIS DIVISION REVENUE | 0 | 0 | -20,000 | -20,000 |
| GIS DIVISION EXPENSES | | | | |
| Wages & Benefits | 183,900 | 176,567 | 185,259 | 1,359 |
| Training, Travel & Memberships | 3,000 | 0 | 5,000 | 2,000 |
| Software, Data & Licenses | 72,000 | 73,441 | 81,150 | 9,150 |
| LiDAR | 0 | 0 | 20,000 | 20,000 |
| Total GIS DIVISION EXPENSES | 258,900 | 250,009 | 291,409 | 32,509 |
| Total GENERAL FUND | 258,900 | 250,009 | 271,409 | 12,509 |
| | | | | |

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| | BUDGET | ACTUAL | BUDGET | BUDGET |
|---|-------------|-------------|------------|------------|
| | 2021 | 2021 | 2022 | CHANGE |
| ENERAL FUND | | | | |
| RANSPORTATION REVENUE | | | | |
| Aggregate Royalties | -110,000 | -99,527 | -105,000 | 5,000 |
| Entrance & Moving Permits | -90,000 | -107,040 | -80,000 | 10,000 |
| Sales & Recovered Costs | -260,000 | -518,151 | -45,000 | 215,000 |
| Recovered from Joint Tenders & Damages | -10,000 | -2,206,551 | -10,000 | 0 |
| Salt Sold to Local Municipalities | -196,000 | -106,472 | -140,000 | 56,000 |
| Other Funding | 0 | 0 | -50,000 | -50,000 |
| CIF Funding | -20,000 | 0 | 0 | 20,000 |
| OCIF Funding | -965,532 | -965,532 | -2,022,994 | -1,057,462 |
| ICIP Funding | -2,534,899 | -2,534,899 | 0 | 2,534,899 |
| Gas Tax Funding | -2,072,680 | -4,065,207 | -2,072,680 | 0 |
| Reserve used for Sick Leave Payout | 0 | -11,548 | 0 | 0 |
| Reserve used for Equipment | -60,000 | -60,000 | -80,000 | -20,000 |
| Reserve used for Buildings | -60,000 | -60,000 | 0 | 60,000 |
| Reserve used for Bridges | -1,420,000 | -211,022 | -1,450,000 | -30,000 |
| Reserves used for Construction | -3,389,030 | -1,693,059 | -598,000 | 2,791,030 |
| Total TRANSPORTATION REVENUE | -11,188,141 | -12,639,007 | -6,653,674 | 4,534,467 |
| OAD REPAIR & MAINTENANCE | | | | |
| Patching & Sweeping | 235,000 | 141,881 | 230,000 | -5,000 |
| Shoulder Maintenance | 296,000 | 176,778 | 295,000 | -1,000 |
| Mowing, Brushing & Roadside Mtce | 807,500 | 730,467 | 842,000 | 34,500 |
| Culverts, Drainage & Ditching | 1,433,000 | 1,037,127 | 1,442,000 | 9,000 |
| Painting & Specialty Marking | 450,000 | 449,681 | 510,000 | 60,000 |
| Signage, Lighting & Railway Crossings | 444,500 | 374,028 | 452,000 | 7,500 |
| Guiderail | 350,000 | 222,342 | 350,000 | 0 |
| Plowing & Spreading | 2,259,000 | 1,599,112 | 2,267,000 | 8,000 |
| Winter Mtce Materials | 3,128,000 | 2,300,387 | 2,703,500 | -424,500 |
| Other Winter Maintenance | 145,500 | 132,309 | 146,000 | 500 |
| Winter Road Patrol | 170,000 | 133,051 | 160,000 | -10,000 |
| Minimum Mtce Standards Patrolling | 312,000 | 239,726 | 312,000 | 0 |
| Supervision & Locates | 515,000 | 449,883 | 527,500 | 12,500 |
| Transfer to Reserves | 0 | 45,000 | 0 | 0 |
| Total ROAD REPAIR & MAINTENANCE | 10,545,500 | 8,031,771 | 10,237,000 | -308,500 |
| OAD ASSET MANAGEMENT & RECONSTRUCTION | | | | |
| Resurfacing | 10,754,000 | 10,599,544 | 11,200,000 | 446,000 |
| Microsurfacing | 450,000 | 458,699 | 555,000 | 105,000 |
| Cracksealing | 100,000 | 101,785 | 211,200 | 111,200 |
| Ongoing Activities | 204,000 | 152,690 | 169,500 | -34,500 |
| Getting Ready | 97,000 | 71,837 | 95,000 | -2,000 |
| Road Projects | 7,263,000 | 8,478,770 | 2,133,462 | -5,129,538 |
| Bridge Projects | 4,070,000 | 2,860,892 | 5,121,000 | 1,051,000 |
| Transfer to Projects Reserves | 0 | 3,926,094 | 0 | 0 |
| Total ROAD ASSET MANAGEMENT & RECONSTR | 22,938,000 | 26,650,311 | 19,485,162 | -3,452,838 |
| OAD EQUIPMENT & HOUSING | | | | |
| Total Fleet Operating Costs | 1,190,000 | 1,146,258 | 1,233,000 | 43,000 |
| In-house Equipment Rental | -1,150,000 | -856,339 | -1,100,000 | 50,000 |
| New Equipment & Buildings | 1,042,000 | 975,570 | 715,000 | -327,000 |
| Transfer Equipment/Buildings Reserve | 235,000 | 320,000 | 345,000 | 110,000 |
| Total ROAD EQUIPMENT & HOUSING | 1,317,000 | 1,585,489 | 1,193,000 | -124,000 |
| | | | | |
| OAD OVERHEAD & ADMINISTRATION | | | | |
| OAD OVERHEAD & ADMINISTRATION Administrative Wages | 692,000 | 641,180 | 716,000 | 24,000 |

COUNCIL BUDGET



| GL5410 | | Page : | 2 |
|--------|--------------|--------|----------|
| Date : | Jun 23, 2022 | Time : | 12:16 pm |

| For Period Ending 31-Jan-2022 | | | | |
|-------------------------------|--------|--------|--------|--------|
| | BUDGET | ACTUAL | BUDGET | BUDGET |
| | 2021 | 2021 | 2022 | CHANGE |
| GENERAL FUND | | | | |

| 65,000 | 30,094 | 70,000 | 5,000 |
|------------|---|--|---|
| 40,000 | 37,940 | 40,000 | 0 |
| 44,500 | 53,591 | 43,000 | -1,500 |
| 44,800 | 30,402 | 38,500 | -6,300 |
| 74,000 | 130,722 | 80,000 | 6,000 |
| 311,202 | 311,202 | 326,506 | 15,304 |
| 1,118,580 | 1,109,413 | 1,118,400 | -180 |
| -995,000 | -938,831 | -950,000 | 45,000 |
| 1,689,082 | 1,666,814 | 1,781,906 | 92,824 |
| 25,301,441 | 25,295,377 | 26,043,394 | 741,953 |
| - | 40,000 44,500 44,800 74,000 311,202 1,118,580 -995,000 1,689,082 | 40,000 37,940 44,500 53,591 44,800 30,402 74,000 130,722 311,202 311,202 1,118,580 1,109,413 -995,000 -938,831 1,689,082 1,666,814 | 40,000 37,940 40,000 44,500 53,591 43,000 44,800 30,402 38,500 74,000 130,722 80,000 311,202 311,202 326,506 1,118,580 1,109,413 1,118,400 -995,000 -938,831 -950,000 1,689,082 1,666,814 1,781,906 |

THE CORPORATION OF THE UNITED COUNTIES

OF STORMONT, DUNDAS AND GLENGARRY

BY-LAW No. 5334

A BY-LAW to set tax ratios for county and municipal purposes for the year 2022.

WHEREAS Section 308 (2) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended provides that a set of tax ratios for every municipality shall be established in accordance with such section,

AND WHEREAS, Section 308 (5) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended provides that an upper-tier municipality shall pass a by-law to establish the tax ratios for that year for the upper-tier municipality and its lower-tier municipalities,

AND WHEREAS Section 2 (3.1) of *The Assessment Act, R.S.O., 1990* as amended, provides that an upper-tier municipality may opt to have prescribed classes of real property;

NOW THEREFORE the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

- 1. The Large Industrial class of real property be maintained; and
- 2. That tax ratios for the year 2022 for the upper-tier and its lower-tier municipalities be established as herein provided for the respective stated property classes:

| Residential | 1.000000 |
|---------------------------------------|----------|
| Multi-Residential | 1.000000 |
| New Multi-Residential | 1.000000 |
| Commercial | 1.634027 |
| Commercial Vacant & Excess Land | 1.143819 |
| Commercial Small-scale On-Farm | 0.408507 |
| Industrial | 2.063433 |
| Industrial Vacant & Excess Land | 1.444403 |
| Industrial Small-scale On-farm | 0.515858 |
| Landfill | 1.444403 |
| Large Industrial | 4.143248 |
| Large Industrial Vacant & Excess Land | 2.900273 |
| Pipelines | 1.367866 |
| Farmlands | 0.250000 |
| Managed Forests | 0.250000 |

By-law No. 5334

READ and passed in Open Council, signed and sealed this 22nd day of February, 2022.

WARDEN

CLERK

THE CORPORATION OF THE UNITED COUNTIES

OF STORMONT, DUNDAS AND GLENGARRY

BY-LAW No. 5335

A BY-LAW for the purpose of adopting and raising the general upper-tier levy for the year 2022.

WHEREAS Section 289 (1) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality,

AND WHEREAS Section 311 (2) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall pass a by-law directing each lower-tier municipality to levy a separate tax rate as specified in the by-law, on the assessment in each property class in the lower-tier municipality rateable for upper-tier purposes,

AND WHEREAS Section 311 (6) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that rates must be set so that, when they are levied on the applicable assessment rateable for upper-tier purposes, an amount equal to the general upper-tier levy or special upper-tier levy, as the case may be, is raised.

NOW THEREFORE the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

- 1. (a) The 2022 budget be approved requiring the amount of \$52,262,487 be adopted as the general upper-tier levy for the year.
 - (b) The applicable assessment shall be the Assessment Roll as returned for the taxation year 2022.
- 2. That each lower-tier municipality be directed to levy a separate tax rate, against the whole of the assessment for the real property in each class as outlined as follows:

By-law No. 5335

| Property Class | Rates |
|---------------------------------------|------------|
| Residential | 0.00588843 |
| Multi-Residential | 0.00588843 |
| New Multi-Residential | 0.00588843 |
| Commercial | 0.00962185 |
| Commercial Vacant & Excess Land | 0.00673530 |
| Commercial Small-scale On-farm | 0.00240546 |
| Industrial | 0.01215038 |
| Industrial Vacant & Excess Land | 0.00850527 |
| Industrial Small-scale On-farm | 0.00303760 |
| Landfill | 0.00850527 |
| Large Industrial | 0.02439723 |
| Large Industrial Vacant & Excess Land | 0.01707806 |
| Pipelines | 0.00805458 |
| Farmlands | 0.00147211 |
| Managed Forests | 0.00147211 |

3. That, based on the returned assessment roll and the rates outlined above, the following estimated totals result for each of the lower-tier municipalities:

| Municipality | Retu | rned Assessment | T | otal County Levy |
|------------------------------|------|-----------------|----|------------------|
| Township of North Glengarry | \$ | 1,558,598,900 | \$ | 7,060,355 |
| Township of South Glengarry | | 2,553,351,909 | \$ | 11,669,404 |
| Township of North Stormont | | 1,441,744,509 | \$ | 5,433,612 |
| Township of South Stormont | | 1,689,322,100 | \$ | 9,494,264 |
| Township of North Dundas | | 2,373,982,042 | \$ | 10,063,398 |
| Municipality of South Dundas | | 1,767,050,700 | \$ | 8,541,453 |
| Total | \$ | 11,384,050,160 | \$ | 52,262,485 |

READ and passed in Open Council, signed and sealed this 22nd day of February, 2022.

WARDEN

CLERK