



2021 Approved Budget

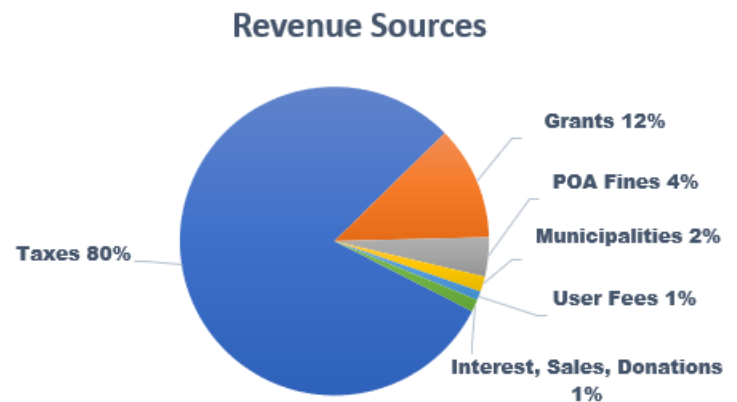
26 Pitt Street
Cornwall, Ontario K6J 3P2
T: 613-932-1515

SDG sets 2021 budget with an eye to easing taxpayer pressures

**For Immediate Release
February 17, 2021**

THE COUNTIES, Ontario – The United Counties of Stormont, Dundas and Glengarry has approved, in principle, its 2021 budget, which may result in a tax savings for many residents this year.

Counties Council, at its Feb. 17 meeting, put the finishing touches to the budget which calls for a 0.74 per cent tax rate decrease. The residential tax rate decrease in SDG translates into a \$2.77 annual savings on an average bill. Much of the cost savings this year were driven by 2020 surpluses that were moved into reserves to offset 2021 expenditures.



Councillors were adamant during their deliberations that easing financial pressures on SDG ratepayers, who are also grappling with the burden of COVID-19, must be a priority.

“This is a responsible budget that speaks to our commitment to ratepayers in SDG,” said Warden Frank Prevost. “Counties Council is focused on making sound fiscal decisions that lay a solid foundation for economic growth, while also acknowledging the reality of the pandemic and its impact on our region.”

“Staff are aware of external pressures created by the pandemic,” said Counties CAO Tim Simpson. “We have a responsibility to ensure our residents continue to have access to the services we provide, while at the same time acknowledging the desire to mitigate COVID-19’s impact on the bottom line for ratepayers.”

Prior to budget deliberations Counties Council approved more than \$7 million in reserve transactions – moving surplus funds from 2020 into reserves to be used for 2021 projects. Many different line items make up these transactions, including the roads resurfacing reserve (\$1.5 million), roads project reserve (\$1.258 million) and the bridge reserve (\$973,000) to name a few.

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“Reserves are a financial management tool that is part of a sound fiscal plan to address long-term objectives and provide budget stability,” said Financial Services Director Rebecca Russell. “This is evident in 2021, as the Counties aims to maintain service levels while collecting less money from taxpayers.”

Counties Council is expected to formally approve the budget at its regular meeting in March.

Quick Facts

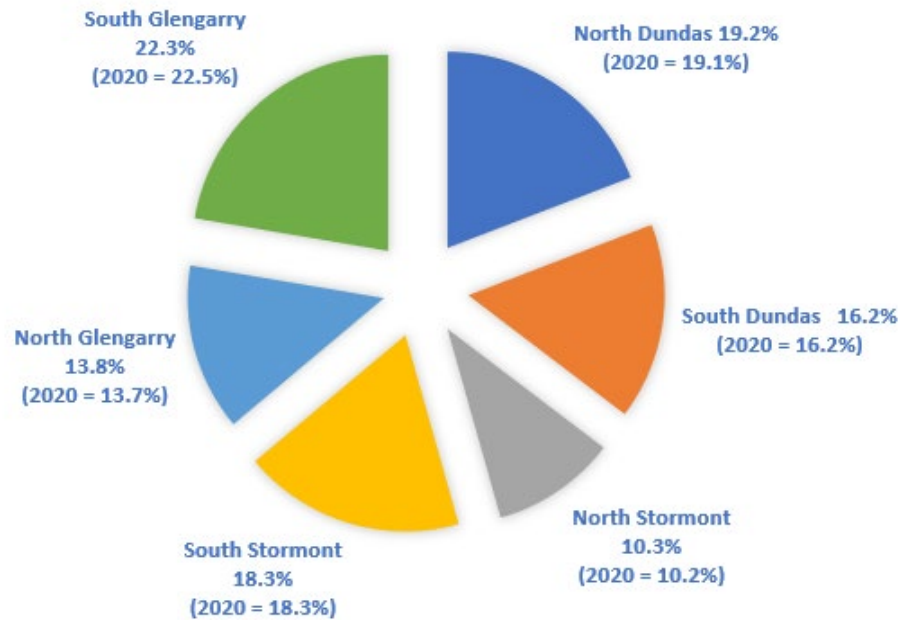
- In 2021, an average SDG residential property’s assessment is \$221,633, increasing 0.53 per cent from 2020 at \$220,459.
- 2021 Counties taxation totals \$50,690,910; an increase of \$33,065, from 2020.
- The largest Counties road project is the Morrisburg roundabout/streetscape rehabilitation, which is estimated to cost \$4.1 million. The Counties will receive \$2.5 million through the Canada Infrastructure Program.
- The Counties are partnering with South Stormont on a \$700,000 St. Andrews West urban renewal project. The scope of work includes paving, the replacement of sidewalks, replacement of curbs, driveway culvert, repairs, some storm sewer repairs and ditching improvements (with minor areas filled).
- The Counties will spend more than \$3.4 million on bridge repair and rehabilitation in 2021.

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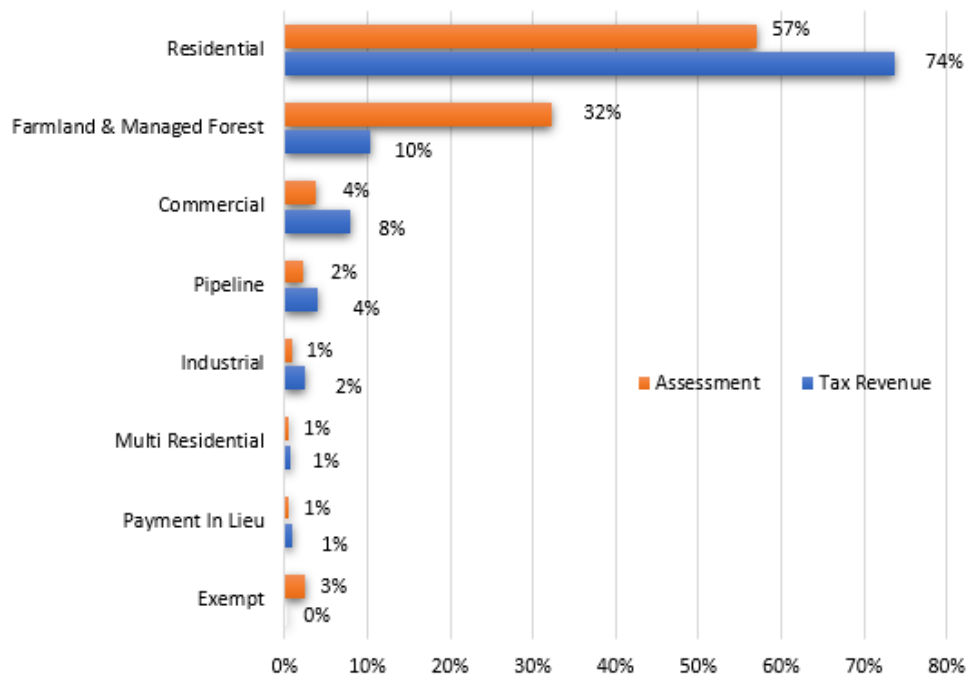
Contact:

Todd Lihou, Corporate Communications Coordinator
United Counties of SDG
613-932-1515, ext. 205
613-362-8424
tlihou@sdgcounties.ca

Proportion of Taxable Assessment 2021

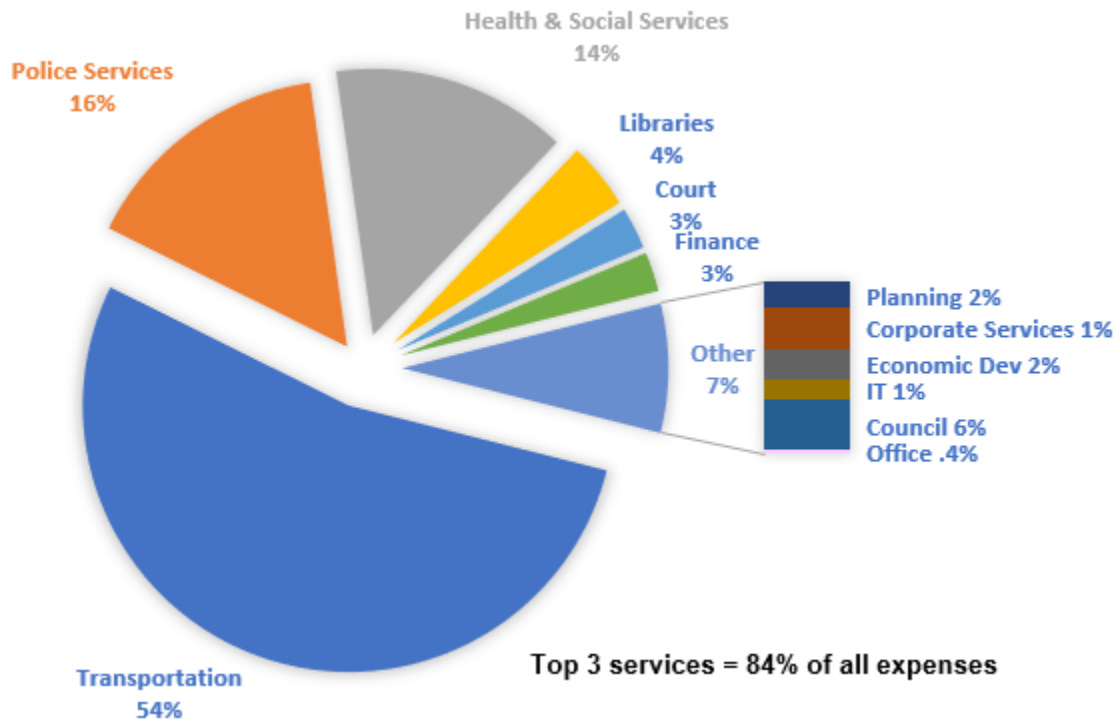


Assessment & Tax Revenue by Property Class 2021

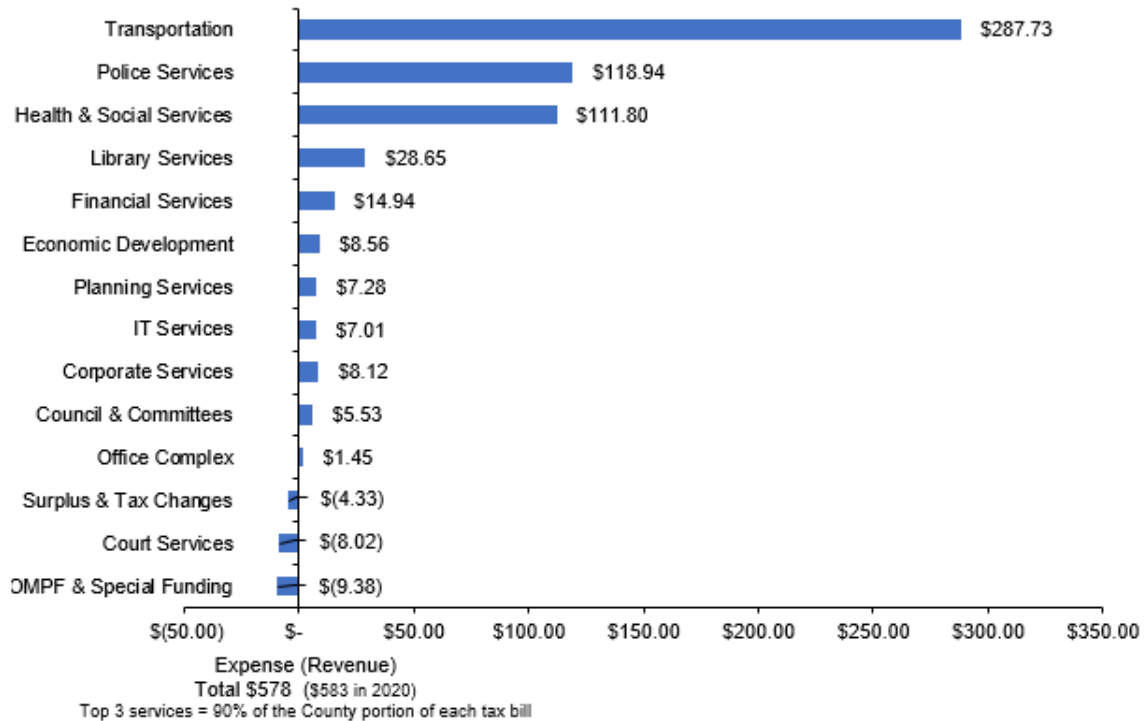


74% of the Total Tax Revenue is Raised From the Residential Property Class

Distribution of Expenses 2021



2021 County Taxes - \$578 per \$100,000 Residential Assessment



How your Tax Dollar Works

40 Cents of Every County Tax Dollar are Delivered by External Agencies

	Net Cost (Revenue)	Per Dollar 2021	Per Dollar 2020
Services Delivered by External Agencies			
Police Services	\$ 10,426,257	21¢	21¢
Land Ambulance	\$ 5,215,285	10¢	9¢
Social Housing	\$ 1,686,304	3¢	3¢
Municipal Property Assessment Corp	\$ 1,159,987	2¢	2¢
Public Health Unit	\$ 1,025,972	2¢	2¢
Home for the Aged	\$ 900,765	2¢	2¢
Social Services	\$ 772,531	2¢	2¢
OMPF Funding	\$ (822,300)	(2)¢	(2)¢
Total Services Delivered by External Agencies	\$ 20,364,801	40¢	39¢
Services Delivered by SDG Counties			
Transportation Services	\$ 25,310,241	50¢	51¢
Library Services	\$ 2,511,722	5¢	5¢
Economic Development	\$ 750,278	1¢	2¢
Planning Services	\$ 637,935	1¢	2¢
IT Services	\$ 614,347	1¢	1¢
Corporate Services	\$ 712,168	1¢	1¢
Council & Committees	\$ 484,645	1¢	1¢
Financial Services	\$ 149,294	0¢	0¢
Seniors Outreach Centres	\$ 199,650	0¢	0¢
Office Complex	\$ 39,132	0¢	0¢
Surplus & Tax Changes	\$ (380,000)	0¢	(1)¢
Court Services	\$ (703,303)	0¢	(1)¢
Total Services Delivered by SDG Counties	\$ 30,326,109	60¢	61¢
Total County Taxes	\$ 50,690,910	\$1.00	\$1.00

Various Approaches to Refer to Budget Results

Department	Net Tax Requirement	Residential \$100,000 Assm't	Per Household 27,947	Per Capita 65,353	Per Dollar \$1.00
Transportation Services	\$ 25,310,241	\$ 289	\$ 906	\$ 387	\$ 0.50
Police Services	10,426,257	119	373	160	0.21
Health & Social Services	9,800,507	112	351	150	0.19
Library Services	2,511,722	29	90	38	0.05
Financial Services	1,309,281	15	47	20	0.03
Economic Development	750,278	9	27	11	0.01
Planning Services	637,935	7	23	10	0.01
IT Services	614,347	7	22	9	0.01
Corporate Services	712,168	8	25	11	0.01
Council & Committees	484,645	6	17	7	0.01
Office Complex	39,132	0	1	1	0.00
Surplus & Tax Changes	(380,000)	(4)	(14)	(6) -	0.01
Court Services	(703,303)	(8)	(25)	(11) -	0.01
Corporate Funding	(822,300)	(9)	(29)	(13) -	0.02
Total Taxation	\$ 50,690,910	\$ 578	\$ 1,814	\$ 776	\$ 1.00

Reserve and Surplus Balances

Reserve & Surplus Balances

	2019 Actual	2020 Actual	2021 Budget	Purpose:
Stabilization Reserves:				
Tax Rate Stabilization	\$ 1,565,793	\$ 1,565,793	\$ 1,565,793	Used to offset costs of shared services known following budget approval.
Working Reserve	5,502,758	6,324,884	6,324,884	Used at Council's discretion, available to offset significant impacts that, without funds from a reserve, would be financially damaging to the County. Should be maintained at 10% of the gross budget.
Road Resurfacing Cost Stabilization	1,812,495	1,812,495	1,812,495	Used to minimize cost fluctuations at tender award of paving activities.
Road Winter Maintenance Stabilization	715,000	1,015,000	1,015,000	Used to offset plowing (\$715K) resulting from severe winter weather & Salt (\$300K) for fluctuations in market prices
Program Specific Reserves:				
COVID-19 Reserve	-	1,258,768	-	To offset financial operating pressures due to COVID-19
Sick Leave	58,141	11,547	11,547	Owing to employees under former Sick Leave Bank, discloses current liability of payments that will be paid to specific employees at the end of their employment.
Council Donations	6,113	86,113	-	To be used in 2021 for RN (\$80,000) and Donations (\$6,113)
2015 IPM	10,000	-	-	
PSB Alarm Registrations	12,125	16,335	49,535	OPP Alarm registrations over three year registration period.
Library Services	48,322	70,440	44,242	Library furniture, mobile services & Provincial funding.
Document Management	6,041	26,195	-	Archiving Project & Council Donations
Service Delivery Reserve	705,000	665,961	189,869	To be used for Efficiency and Modernization Projects
Service Review	16,315	6,315	-	2020 balance to be used for Council Donations in 2021
Regional Incentive Program	229,898	392,914	-	Ongoing regional incentive project.
Tourism	-	20,069	-	Tourism Grants and TIAO Funding - to be used in 2021
Waste Management	25,000	85,000	-	To be used in 2021 for Waste Management Project
Forestry	8,568	91,652	26,652	2019 creation for future forest purchases.
IT Projects	31,000	8,425	33,424	Reserve for Server Replacement and IT Projects
Planning Reserve	86,102	1,800	-	To be used in 2021 - Heritage Strategy
Legal Reserve	10,000	10,000	10,000	To offset legal costs.
Buildings and Equipment Reserves:				
26 Pitt Building	736,634	621,634	561,634	Used to minimize cost fluctuations in maintaining main Office Complex.
Salt Domes	300,000	450,000	625,000	Used to finance salt domes replacement at end of life
Road Equipment	194,377	346,795	346,795	Used to minimize cost fluctuations for equipment/fleet purchases.
Capital Projects Reserves:				
Bridges	3,595,940	2,895,940	1,625,940	For bridge projects, to be used in 2021 and future bridge replacements
Road Projects	2,583,150	5,281,150	2,299,120	For roads projects, to be used in 2021 and future road projects
Garage Capital Planning	20,000	60,000	-	Project to be completed in 2021
Capital Reserve / LTC Reserve	4,206,238	6,500,000	5,500,000	Long Term Care Commitment - Maxville Manor \$2.5M, Dundas Manor \$4 M
Total Reserves	\$ 22,485,010	\$ 29,625,225	\$ 22,041,930	
Surplus Balances				
Accumulated Library Surplus	39,452	207,366	157,366	\$50,000 to be used in 2021
Accumulated Policing Surplus	127,208	238,895	146,440	Remaining surplus to be used in 2021
Total Surplus	\$ 166,660	\$ 446,261	\$ 303,807	



COUNCIL BUDGET

For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
 2020 2020 2021	CHANGE
GENERAL FUND				
REVENUE SUMMARY				
Taxation	-50,657,845	-50,656,564	-50,690,910	-33,065
Surplus & Tax Changes	-380,000	-210,689	-380,000	0
Corporate Funding	-967,300	-1,128,088	-2,082,300	-1,115,000
Council & Committees	-1,760,101	-22,000	-1,118,623	641,478
Corporate Services	-55,858	-46,367	-95,970	-40,112
Economic Development/Tourism	-201,871	-236,779	-508,055	-306,184
Office Complex	-125,800	-123,775	-70,980	54,820
Police Services	-106,599	-106,649	-135,967	-29,368
Library Services	-196,949	-156,990	-252,449	-55,500
Finance Division	-571,570	-471,610	-318,380	253,190
Court Division	-2,436,000	-1,955,511	-2,436,000	0
IT Services	-226,000	-54,662	-46,980	179,020
Planning Division	-270,900	-270,198	-195,600	75,300
Forestry	-33,000	-4,104	-96,000	-63,000
Transportation Division	-9,361,994	-6,653,655	-11,188,141	-1,826,147
Total REVENUE SUMMARY	-67,351,787	-62,097,643	-69,616,355	-2,264,568
EXPENSES SUMMARY				
Corporate Items	0	1,064,272	1,260,000	1,260,000
Council & Committees	3,721,654	1,914,312	1,603,268	-2,118,386
Corporate Services	600,618	583,667	808,138	207,520
Economic Development/Tourism	1,054,528	921,073	1,258,333	203,805
Office Complex	152,385	68,713	110,112	-42,273
Police Services	10,480,187	10,480,237	10,562,224	82,037
Library Services	2,641,528	2,601,569	2,764,171	122,643
Health & Social Services	9,441,192	9,033,526	9,800,507	359,315
Finance Division	1,701,407	1,539,555	1,627,661	-73,746
Court Division	1,746,987	1,277,746	1,732,697	-14,290
IT Services	751,884	544,842	661,327	-90,557
Planning Division	866,445	716,190	699,560	-166,885
Forestry	159,700	103,559	238,775	79,075
Transportation Division	34,033,272	31,248,381	36,489,582	2,456,310
Total EXPENSES SUMMARY	67,351,787	62,097,643	69,616,355	2,264,568
Total GENERAL FUND	0	0	0	0



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
TAXATION REVENUE				
Tax Requirements	-50,657,845	-50,656,564	-50,690,910	-33,065
Total TAXATION REVENUE	-50,657,845	-50,656,564	-50,690,910	-33,065
SURPLUS & TAX CHANGES				
Payment in Lieu of Taxation	-330,000	-327,144	-330,000	0
Supplemental Taxation	-450,000	-384,738	-450,000	0
Tax Reductions	400,000	501,193	400,000	0
Total SURPLUS & TAX CHANGES	-380,000	-210,689	-380,000	0
CORPORATE ITEMS				
OMPF Provincial Funding	-967,300	-967,300	-822,300	145,000
COVID-19 Estimated Impact	0	-1,219,272	0	0
Total CORPORATE ITEMS	-967,300	-2,186,572	-822,300	145,000
RESERVES				
Transfer to Reserves	0	863,988	0	0
Transfer to Reserves	0	1,258,768	0	0
Total RESERVES	0	2,122,756	0	0
Total GENERAL FUND	-52,005,145	-50,931,070	-51,893,210	111,935



COUNCIL BUDGET

For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
COUNCIL & COMMITTEES REVENUE				
Transfer From Reserves	-1,760,101	-22,000	-1,118,623	641,478
Total COUNCIL & COMMITTEES REVENUE	-1,760,101	-22,000	-1,118,623	641,478
COUNCIL & COMMITTEES EXPENSES				
Council Wages & Benefits	280,697	259,698	275,350	-5,347
Council Mileage	12,000	3,124	10,000	-2,000
Council Meetings & Conferences	53,500	36,039	27,750	-25,750
Council Supplies & Equipment	3,000	305	11,000	8,000
Council Insurance	1,000	778	1,000	0
Corporate Memberships	15,450	22,584	25,950	10,500
Integrity Commissioner	0	305	0	0
EOWC Expenses	5,000	0	0	-5,000
Council Functions & Banquet	8,000	500	8,000	0
Archiving Project	100,000	77,846	22,154	-77,846
Grants & Donations	3,190,000	109,000	1,166,940	-2,023,060
Committees Wages & Benefits	2,100	23	2,100	0
Committees Mileage	700	0	700	0
Committees Supplies	150	0	150	0
County Support Services	50,057	50,057	52,174	2,117
Transfer to Reserves	0	1,354,053	0	0
Total COUNCIL & COMMITTEES EXPENSES	3,721,654	1,914,312	1,603,268	-2,118,386
Total GENERAL FUND	1,961,553	1,892,312	484,645	-1,476,908



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
CORPORATE SERVICES REVENUE				
Cornwall Broadband	-25,858	-25,858	-25,858	0
Sales & Miscellaneous	0	-100	0	0
Transfer From Reserves	-30,000	-20,409	-70,112	-40,112
Total CORPORATE SERVICES REVENUE	-55,858	-46,367	-95,970	-40,112
CORPORATE SERVICES EXPENSES				
Wages & Benefits	436,247	462,072	545,053	108,806
Meetings & Conferences	13,200	4,839	15,700	2,500
Office Supplies & Phones	7,500	4,914	7,000	-500
Equipment	2,500	2,336	3,500	1,000
Solicitor Fees	9,000	25,164	9,000	0
County-Wide Training	3,000	0	3,000	0
Fire Services	14,000	326	0	-14,000
911 Service	28,000	27,233	28,000	0
Health & Safety	8,194	4,481	13,757	5,563
Emergency Preparedness	7,953	4,119	8,100	147
Projects	0	0	100,000	100,000
Emily 911 Project	30,000	7,159	25,000	-5,000
County Support Services	41,024	41,024	50,028	9,004
Total CORPORATE SERVICES EXPENSES	600,618	583,667	808,138	207,520
Total GENERAL FUND	544,760	537,301	712,168	167,408



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
ECONOMIC DEVELOPMENT & TOURISM REVENUE				
Special Funding	0	-70,528	-7,836	-7,836
Student Funding	-13,400	-11,760	-13,400	0
Jail Tours Revenue	-10,000	0	0	10,000
Jail Special Events	-7,000	0	0	7,000
Jail Souvenirs	-200	0	0	200
Tourism Special Events	-500	0	0	500
Tourism Advertising Revenue	-23,835	204	-23,835	0
Tourism Signage Program	-49,500	-36,563	-50,000	-500
Recovered Costs	0	-6,821	0	0
Transfer From Reserves	-97,436	-111,312	-412,984	-315,548
Total ECONOMIC DEVELOPMENT & TOURISM R	-201,871	-236,779	-508,055	-306,184
ECONOMIC DEVELOPMENT & TOURISM EXPENSE				
Wages & Benefits	359,592	239,684	231,513	-128,079
Meetings & Conferences	10,000	3,488	8,000	-2,000
Memberships	20,000	7,227	10,000	-10,000
Supplies & Equipment	16,500	9,607	14,500	-2,000
Advertising & Website	36,000	13,973	77,000	41,000
Ont East Municipal Conference	0	-37	0	0
ED Strat Plan Implementation	0	776	0	0
Regional Incentive Program	347,436	150,359	642,915	295,479
Regional Incentive Program Committee	1,000	1,714	1,000	0
Jail Promotion	3,000	377	0	-3,000
Jail Tours Expenses	3,500	1,765	1,800	-1,700
Jail Events	5,000	0	5,000	0
Jail Projects	0	69,016	19,405	19,405
Tourism Marketing	177,500	102,585	171,700	-5,800
Tourism Grants Paid	25,000	6,500	25,000	0
Tourism Signage Program	50,000	19,643	50,500	500
Transfer to Reserves	0	294,397	0	0
Total ECONOMIC DEVELOPMENT & TOURISM E	1,054,528	921,073	1,258,333	203,805
Total GENERAL FUND	852,657	684,294	750,278	-102,379



COUNCIL BUDGET

For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
OFFICE COMPLEX REVENUE				
Leases Pitt St Building	-10,800	-8,775	-10,980	-180
Transfer From Reserves	-115,000	-115,000	-60,000	55,000
Total OFFICE COMPLEX REVENUE	-125,800	-123,775	-70,980	54,820
OFFICE COMPLEX EXPENSES				
Wages & Benefits	80,291	78,092	83,498	3,207
Pitt St Building Operating	188,350	140,082	189,051	701
Pitt St Building Capital	115,000	81,795	60,000	-55,000
County Support Services	-231,256	-231,256	-222,437	8,819
Total OFFICE COMPLEX EXPENSES	152,385	68,713	110,112	-42,273
Total GENERAL FUND	26,585	-55,062	39,132	12,547



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
POLICE SERVICES REVENUE				
RIDE Funding	-15,841	-15,811	-15,967	-126
Criminal Reference Check Fees	-68,500	-26,540	-68,500	0
Alarm Registrations & Fines	-17,000	-20,839	-50,000	-33,000
Alarm Registrations Reserves	-3,758	0	0	3,758
Total POLICE SERVICES REVENUE	-105,099	-63,190	-134,467	-29,368
POLICE SERVICES EXPENSES				
Alarm Registration Program	32,722	32,803	74,374	41,652
OPP Contract	10,516,560	10,464,288	10,470,813	-45,747
Ride Program	15,841	18,544	15,967	126
Police Services Board Expenses	7,100	1,201	4,900	-2,200
Equipment	3,000	816	3,000	0
Memberships, Legal & Audit Fees	4,300	4,263	4,300	0
Community Initiatives	5,000	3,951	5,000	0
County Support Services	14,164	14,164	14,237	73
Surplus	-120,000	-60,588	-31,867	88,133
Total POLICE SERVICES EXPENSES	10,478,687	10,479,443	10,560,724	82,037
Total GENERAL FUND	10,373,588	10,416,253	10,426,257	52,669



COUNCIL BUDGET

For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
 2020 2020 2021	CHANGE
GENERAL FUND				
LIBRARY REVENUE				
Provincial Operating Grant	-131,761	-131,761	-131,761	0
Provincial Capacity Grant	-1,034	0	-1,116	-82
Transfer From Surplus	-10,170	0	-50,000	-39,830
Student Funding	-17,124	-11,545	-12,249	4,875
Fees & Fines Revenue	-23,785	-8,825	-21,500	2,285
Donations	-8,000	-3,942	-8,500	-500
Sale of Items	-1,575	-918	-1,125	450
Transfer From Reserves	-3,500	0	-26,198	-22,698
Total LIBRARY REVENUE	-196,949	-156,990	-252,449	-55,500
LIBRARY EXPENSES				
Fulltime Wages & Benefits	827,971	792,501	851,887	23,916
Part time Wages & Benefits	701,245	646,423	723,991	22,746
Casual Wages & Benefits	73,390	75,053	83,628	10,238
Student Wages & Benefits	18,039	0	18,480	441
Board Wages & Benefits (Non-council)	4,370	3,691	4,160	-210
Staff Mileage	7,700	2,716	7,700	0
Board Mileage & Conferences	4,930	3,548	3,055	-1,875
Staff Training & Development	13,020	10,471	15,380	2,360
Collections Material	281,273	236,309	300,822	19,549
Supplies & Equipment	53,665	32,468	46,790	-6,875
Postage	2,585	106	2,650	65
Buildings Rent & Utilities Paid	184,031	183,820	185,871	1,840
Facilities Costs	115,108	123,684	139,038	23,930
Furniture	54,100	52,716	69,510	15,410
Computers	64,202	64,752	59,353	-4,849
Vehicles	34,400	32,675	35,400	1,000
Promotions	23,495	12,889	23,900	405
Programs	9,250	1,783	9,550	300
Audit & Legal Fees	3,100	3,053	3,200	100
Special Projects	19,500	7,962	28,500	9,000
County Support Services	146,154	146,154	151,306	5,152
Transfer To Reserves	0	22,118	0	0
Transfer To (From) Surplus	0	146,677	0	0
Total LIBRARY EXPENSES	2,641,528	2,601,569	2,764,171	122,643
Total GENERAL FUND	2,444,579	2,444,579	2,511,722	67,143



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
HEALTH & SOCIAL SERVICES EXPENSES				
Seniors Support Centres	199,650	199,650	199,650	0
Eastern Ontario Health Unit	1,066,920	1,023,532	1,025,972	-40,948
Land Ambulance	4,861,454	4,821,077	5,215,285	353,831
Social Services	756,521	519,361	772,531	16,010
Social Housing	1,653,333	1,619,426	1,686,304	32,971
GlenStorDun Lodge	903,314	850,480	900,765	-2,549
Total HEALTH & SOCIAL SERVICES EXPENSE	9,441,192	9,033,526	9,800,507	359,315
Total GENERAL FUND	9,441,192	9,033,526	9,800,507	359,315



COUNCIL BUDGET

For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
FINANCE DIVISION REVENUE				
Provincial Funding	0	-175,272	0	0
Transfer From Reserves	-100,000	0	-37,000	63,000
Interest Income	-471,570	-296,338	-281,380	190,190
Total FINANCE DIVISION REVENUE	-571,570	-471,610	-318,380	253,190
FINANCE DIVISION EXPENSES				
Wages & Benefits	425,407	407,115	435,488	10,081
Training & Development	12,360	5,721	11,170	-1,190
Associations & Memberships	2,900	2,624	2,970	70
Postage & Mailer	15,000	10,387	15,000	0
Office Supplies & Copier	8,760	4,652	8,475	-285
Phones & Equipment	12,860	11,782	4,000	-8,860
Software	119,980	103,441	136,230	16,250
WSIB & Employee Assistance Package	57,765	54,770	56,450	-1,315
Liability Insurance	73,848	67,405	73,160	-688
Audit Fees	11,000	15,776	11,000	0
Legal Fees	1,000	0	1,000	0
Assessment Management	5,000	359	5,000	0
MPAC	1,169,285	1,169,222	1,159,987	-9,298
Asset Management Projects	62,000	11,059	11,255	-50,745
Finance Projects	50,000	0	20,000	-30,000
County Support Services	-325,758	-324,758	-323,524	2,234
Total FINANCE DIVISION EXPENSES	1,701,407	1,539,555	1,627,661	-73,746
Total GENERAL FUND	1,129,837	1,067,944	1,309,281	179,444



COUNCIL BUDGET

For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
COURT DIVISION REVENUE				
Gross Fine Revenue	-2,800,000	-2,022,713	-2,800,000	0
Fines Collected by Other Courts	-168,000	-62,147	-168,000	0
Provincial Surcharge & Dedicated Fines	532,000	379,156	532,000	0
Provincial Funding	0	-249,807	0	0
Total COURT DIVISION REVENUE	-2,436,000	-1,955,511	-2,436,000	0
COURT DIVISION EXPENSES				
COVID Expenses	0	12,443	0	0
Wages & Benefits	648,525	606,989	643,415	-5,110
Prosecution Services	20,000	10,009	20,000	0
Training & Development	10,100	3,919	8,415	-1,685
Forms, Supplies & Phones	19,500	19,031	19,520	20
Notices & Mailing Services	10,500	4,970	9,040	-1,460
Ticket Scanning	7,000	0	7,000	0
Software & Equipment	31,455	33,439	27,955	-3,500
Credit Card Charges	28,800	22,610	28,800	0
County Support Services	121,386	121,386	120,898	-488
Satellite Court Leases	6,310	5,860	6,210	-100
Collection Costs	64,000	17,128	64,000	0
Icon Computer System Charge	29,250	21,159	29,250	0
Provincial Monitoring	25,050	25,044	25,050	0
Interpreters & Translators	22,000	6,089	22,000	0
Escort, Witness, & Reporter Fees	7,000	418	7,000	0
Judicial Services	205,000	53,751	205,000	0
City of Cornwall Portion	491,111	313,501	489,144	-1,967
Total COURT DIVISION EXPENSES	1,746,987	1,277,746	1,732,697	-14,290
Total GENERAL FUND	-689,013	-677,765	-703,303	-14,290



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
IT SERVICES REVENUE				
Recovered Costs	0	-206	0	0
Transfer From Reserves	-226,000	-54,456	-46,980	179,020
Total IT SERVICES REVENUE	-226,000	-54,662	-46,980	179,020
IT SERVICES EXPENSES				
Wages & Benefits	522,238	469,241	609,267	87,029
Travel, Training & Development	15,900	14,021	16,500	600
Supplies & Equipment	11,000	6,249	8,500	-2,500
Phones & Internet	35,100	23,680	28,720	-6,380
Software	53,425	34,891	43,100	-10,325
Cyber Insurance	9,000	8,640	9,000	0
Infrastructure Renewal & Projects	226,000	110,878	71,980	-154,020
Security Audit & Assistance	6,000	3,714	6,000	0
Purchases for Local Municipalities	0	305	0	0
County Support Services	-126,779	-126,779	-156,740	-29,961
Transfer to Reserves	0	0	25,000	25,000
Total IT SERVICES EXPENSES	751,884	544,842	661,327	-90,557
Total GENERAL FUND	525,884	490,180	614,347	88,463



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
PLANNING DIVISION REVENUE				
Planning Fees	-15,000	-41,405	-26,800	-11,800
Planning Costs Recovered	-57,900	0	0	57,900
Land Division Fees	-102,000	-138,378	-167,000	-65,000
GIS Revenue	-6,000	-6,113	0	6,000
Transfer From Reserves	-90,000	-84,302	-1,800	88,200
Total PLANNING DIVISION REVENUE	-270,900	-270,198	-195,600	75,300
PLANNING DIVISION EXPENSES				
Wages & Benefits	578,945	324,855	349,760	-229,185
Planning External support	25,000	51,031	50,000	25,000
Training, Travel & Memberships	15,000	418	7,000	-8,000
Office Supplies, Phone & Advertising	0	127	0	0
Software, Data & Licenses	97,500	87,433	95,800	-1,700
Official Plan 5 Yr Review	100,000	129,433	125,000	25,000
Growth and Population Study	0	0	60,000	60,000
Natural Heritage Study	50,000	42,893	12,000	-38,000
Total PLANNING DIVISION EXPENSES	866,445	636,190	699,560	-166,885
Total GENERAL FUND	595,545	365,992	503,960	-91,585



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
FORESTRY DIVISION REVENUE				
Forestry Revenue	-33,000	-4,104	-16,000	17,000
Transfer From Reserves	0	0	-80,000	-80,000
Total FORESTRY DIVISION REVENUE	-33,000	-4,104	-96,000	-63,000
FORESTRY DIVISION EXPENSES				
Weed Management	8,700	4,457	8,800	100
Forestry Management	29,000	32,896	103,300	74,300
Forestry Property Expenses	35,000	21,232	26,675	-8,325
Roadside Forestry	20,000	16,578	25,000	5,000
Forestry Special Projects	35,000	25,312	60,000	25,000
Transfer To Forestry Reserves	32,000	83,084	15,000	-17,000
Total FORESTRY DIVISION EXPENSES	159,700	183,559	238,775	79,075
Total GENERAL FUND	126,700	179,454	142,775	16,075



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
TRANSPORTATION REVENUE				
Aggregate Royalties	-100,000	-116,025	-110,000	-10,000
Entrance & Moving Permits	-90,000	-106,740	-90,000	0
Sales & Recovered Costs	-120,000	-129,569	-260,000	-140,000
Recovered from Joint Tenders & Damages	-10,000	-1,500,967	-10,000	0
Salt Sold to Townships	-180,000	-145,915	-196,000	-16,000
CIF Funding	-20,000	0	-20,000	0
OCIF Funding	-965,532	-965,532	-965,532	0
ICIP Funding	-2,534,899	0	-2,534,899	0
Gas Tax Funding	-1,982,563	-1,982,564	-2,072,680	-90,117
Reserve used for Sick Leave Payout	0	-33,344	0	0
Reserve used for Equipment	0	0	-60,000	-60,000
Reserve used for Buildings	0	0	-60,000	-60,000
Reserve used for Bridges	-2,673,000	-1,673,000	-1,420,000	1,253,000
Reserves used for Construction	-686,000	0	-3,389,030	-2,703,030
Total TRANSPORTATION REVENUE	-9,361,994	-6,653,655	-11,188,141	-1,826,147
ROAD REPAIR & MAINTENANCE				
Patching & Sweeping	230,000	194,583	235,000	5,000
Shoulder Maintenance	265,000	252,585	296,000	31,000
Mowing, Brushing & Roadside Mtce	766,500	697,895	807,500	41,000
Culverts, Drainage & Ditching	1,213,700	1,537,327	1,433,000	219,300
Painting & Specialty Marking	470,000	466,873	450,000	-20,000
Signage, Lighting & Railway Crossings	421,500	389,018	444,500	23,000
Guiderail	335,000	322,146	350,000	15,000
Plowing & Spreading	2,171,000	1,422,853	2,259,000	88,000
Winter Mtce Materials	3,335,000	2,485,089	3,128,000	-207,000
Transfer to Winter Mtce Reserve	0	300,000	0	0
Other Winter Maintenance	140,000	132,688	145,500	5,500
Winter Road Patrol	170,000	133,547	170,000	0
Minimum Mtce Standards Patrolling	312,000	283,372	312,000	0
Supervision & Locates	497,000	478,448	515,000	18,000
Transfer to Reserves	0	2,605,000	0	0
Total ROAD REPAIR & MAINTENANCE	10,326,700	11,701,422	10,545,500	218,800
ROAD ASSET MANAGEMENT & RECONSTRUCTION				
Resurfacing	11,395,000	8,730,853	10,754,000	-641,000
Microsurfacing	400,000	573,497	450,000	50,000
Cracksealing	200,000	1,196	100,000	-100,000
Ongoing Activities	38,000	11,486	204,000	166,000
Getting Ready	88,500	95,243	97,000	8,500
Road Projects	4,240,000	1,761,093	7,263,000	3,023,000
Bridge Projects	4,630,000	3,656,735	4,070,000	-560,000
Transfer to Projects Reserves	150,000	2,276,000	0	-150,000
Total ROAD ASSET MANAGEMENT & RECONSTR	21,141,500	17,106,104	22,938,000	1,796,500
ROAD EQUIPMENT & HOUSING				
Total Fleet Operating Costs	1,157,500	1,068,298	1,190,000	32,500
In-house Equipment Rental	-1,150,000	-906,710	-1,150,000	0
New Equipment & Buildings	779,000	626,625	1,042,000	263,000
Transfer Equipment/Buildings Reserve	119,000	192,418	235,000	116,000
Total ROAD EQUIPMENT & HOUSING	905,500	980,631	1,317,000	411,500
ROAD OVERHEAD & ADMINISTRATION				
Administrative Wages	641,070	621,162	692,000	50,930
Garages	286,000	272,558	294,000	8,000



For Period Ending 31-Jan-2021

	BUDGET	ACTUAL	BUDGET	BUDGET
2020..... 20202021.....	CHANGE
GENERAL FUND				
Training, Meeting & Conferences	80,000	48,249	65,000	-15,000
Health & Safety	40,000	37,716	40,000	0
Office & Drafting Supplies	47,000	30,720	44,500	-2,500
Phone, Advertising & Communications	56,500	29,136	44,800	-11,700
Insurance & Legal	70,000	66,722	74,000	4,000
County Support Services	307,156	307,157	311,202	4,046
Payroll Benefits, Holidays & Vacation	1,081,846	1,003,862	1,118,580	36,734
Payroll Burden Charged to Activities	-950,000	-957,781	-995,000	-45,000
Total ROAD OVERHEAD & ADMINISTRATION	1,659,572	1,459,500	1,689,082	29,510
Total GENERAL FUND	24,671,278	24,594,001	25,301,441	630,163

THE CORPORATION OF THE UNITED COUNTIES

OF STORMONT, DUNDAS AND GLENGARRY

BY-LAW No. 5284

A **BY-LAW** to set tax ratios for county and municipal purposes for the year 2021.

WHEREAS Section 308 (2) of *The Municipal Act, 2001*, S.O. 2001 c.25, as amended provides that a set of tax ratios for every municipality shall be established in accordance with such section,

AND WHEREAS, Section 308 (5) of *The Municipal Act, 2001*, S.O. 2001 c.25, as amended provides that an upper-tier municipality shall pass a by-law to establish the tax ratios for that year for the upper-tier municipality and its lower-tier municipalities,

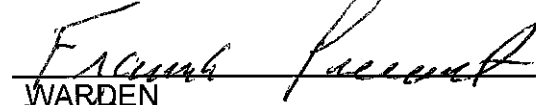
AND WHEREAS Section 2 (3.1) of *The Assessment Act, R.S.O., 1990* as amended, provides that an upper-tier municipality may opt to have prescribed classes of real property;

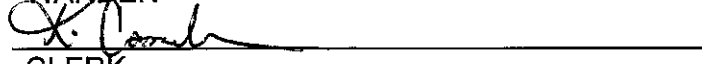
NOW THEREFORE the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

1. The Large Industrial class of real property be maintained; and
2. That tax ratios for the year 2021 for the upper-tier and its lower-tier municipalities be established as herein provided for the respective stated property classes:

Residential	1.000000
Multi-Residential	1.000000
New Multi-Residential	1.000000
Commercial	1.634027
Commercial Vacant & Excess Land	1.143819
Commercial Small-scale On-Farm	0.408507
Industrial	2.063433
Industrial Vacant & Excess Land	1.444403
Industrial Small-scale On-farm	0.515858
Landfill	1.444403
Large Industrial	4.143248
Large Industrial Vacant & Excess Land	2.900273
Pipelines	1.367866
Farmlands	0.250000
Managed Forests	0.250000

READ and passed in Open Council, signed and sealed this 15th day of March, 2021.



WARDEN


CLERK

THE CORPORATION OF THE UNITED COUNTIES

OF STORMONT, DUNDAS AND GLENGARRY

BY-LAW No. 5285

A BY-LAW for the purpose of adopting and raising the general upper-tier levy for the year 2021.

WHEREAS Section 289 (1) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality,

AND WHEREAS Section 311 (2) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall pass a by-law directing each lower-tier municipality to levy a separate tax rate as specified in the by-law, on the assessment in each property class in the lower-tier municipality rateable for upper-tier purposes,

AND WHEREAS Section 311 (6) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that rates must be set so that, when they are levied on the applicable assessment rateable for upper-tier purposes, an amount equal to the general upper-tier levy or special upper-tier levy, as the case may be, is raised.

NOW THEREFORE the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

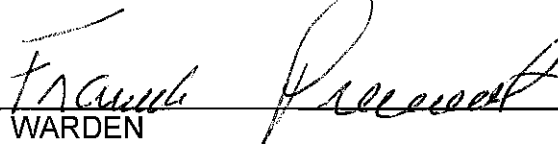
1. (a) The 2021 budget be approved requiring the amount of \$50,690,910 be adopted as the general upper-tier levy for the year.
- (b) The applicable assessment shall be the Assessment Roll as returned for the taxation year 2021.
2. That each lower-tier municipality be directed to levy a separate tax rate, against the whole of the assessment for the real property in each class as outlined as follows:


Property Class	Rates
Residential	0.005783
Multi-Residential	0.005783
New Multi-Residential	0.005783
Commercial	0.009449
Commercial Vacant & Excess Land	0.006614
Commercial Small-scale On-farm	0.002362
Industrial	0.011932
Industrial Vacant & Excess Land	0.008353
Industrial Small-scale On-farm	0.002983
Landfill	0.008353
Large Industrial	0.023959
Large Industrial Vacant & Excess Land	0.016771
Pipelines	0.007910
Farmlands	0.001446
Managed Forests	0.001446

3. That, based on the returned assessment roll and the rates outlined above, the following estimated totals result for each of the lower-tier municipalities:

Municipality	Returned Assessment	Total County Levy
Township of North Glengarry	\$ 1,548,121,800	\$ 6,955,671
Township of South Glengarry	2,535,029,309	\$ 11,304,205
Township of North Stormont	1,412,473,709	\$ 5,179,271
Township of South Stormont	1,669,207,000	\$ 9,250,040
Township of North Dundas	2,348,614,842	\$ 9,687,799
Municipality of South Dundas	1,750,865,100	\$ 8,313,925
Total	\$ 11,264,311,760	\$ 50,690,910

READ and passed in Open Council, signed and sealed this 15th day of March, 2021.


 WARDEN


 CLERK