



2019 Approved Budget

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County Completes 2019 Budget

For Immediate Release
February 22nd, 2019

The Counties, Ontario – After two days of deliberation, the Council of the United Counties of Stormont, Dundas and Glengarry completed its review of the draft 2019 budget estimates on Wednesday, February 20th, 2019.

The comprehensive budget includes all direct County expenditures as well as the estimated cost of services provided to the County by the City of Cornwall, Ontario Provincial Police (OPP), the Eastern Ontario Health Unit, as well as other external service providers.

Several factors had a positive influence on the 2019 budget, including strong assessment growth of 6.5% across the County, the completion of 2018 with a healthy surplus of almost \$700K, and interest income of about \$375K.

Overall, the 2019 budget will generate approximately \$48M in property tax revenue. While the average residential property's assessment will increase to \$215,900 in 2019, the owner of that property will pay about \$3 less in County taxes than last year, representing a decrease of 0.2%.

In 2019, the County continues to make strategic investments in economic development by providing \$250K to its Regional Incentives Program, which provides direct funding to local businesses and property owners to upgrade and enhance their properties. Further, investments in the IT Department will build on the successes of 2018 in the development of robust IT services for both the County and its local municipalities.

For 2019, the County will spend approximately \$14.1M on capital road and bridge improvement projects.

Quick Facts

- The County holds reserves of over \$14M.
- About 74% of the County's tax revenues are derived from the residential property tax class.
- Three services - transportation, policing, and health and social services account for 83% of all County expenditures.
- Provincial financial support to SDG has declined by \$13.5M since 1999. This shortfall has been made up by local tax dollars.

Quote

“I am very pleased with our 2019 County budget, said Warden Jamie MacDonald. We were able to offset the increase in assessment by lowering tax rates, while at the same time maintaining our robust capital replacement program and enhancing some services. Our Council, with many new members, worked together as a team to finalize a document that achieves our goals and balances the ability of our residents to pay”.

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Media contacts:

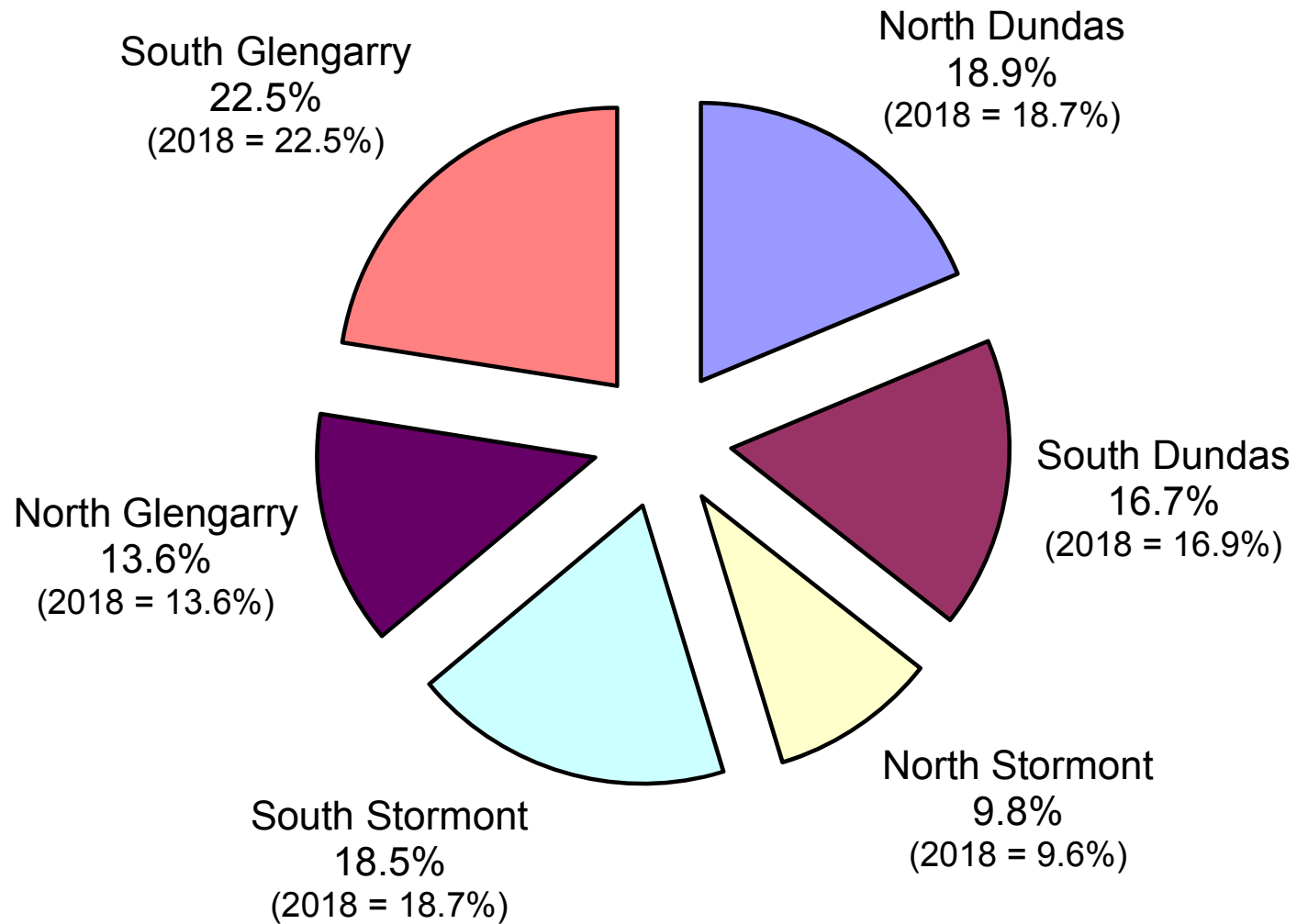
Jamie MacDonald SDG Warden – jamiemacdonald@northglengarry.ca

T.J. Simpson, Chief Administrative Officer – tsimpson@sdgcounties.ca

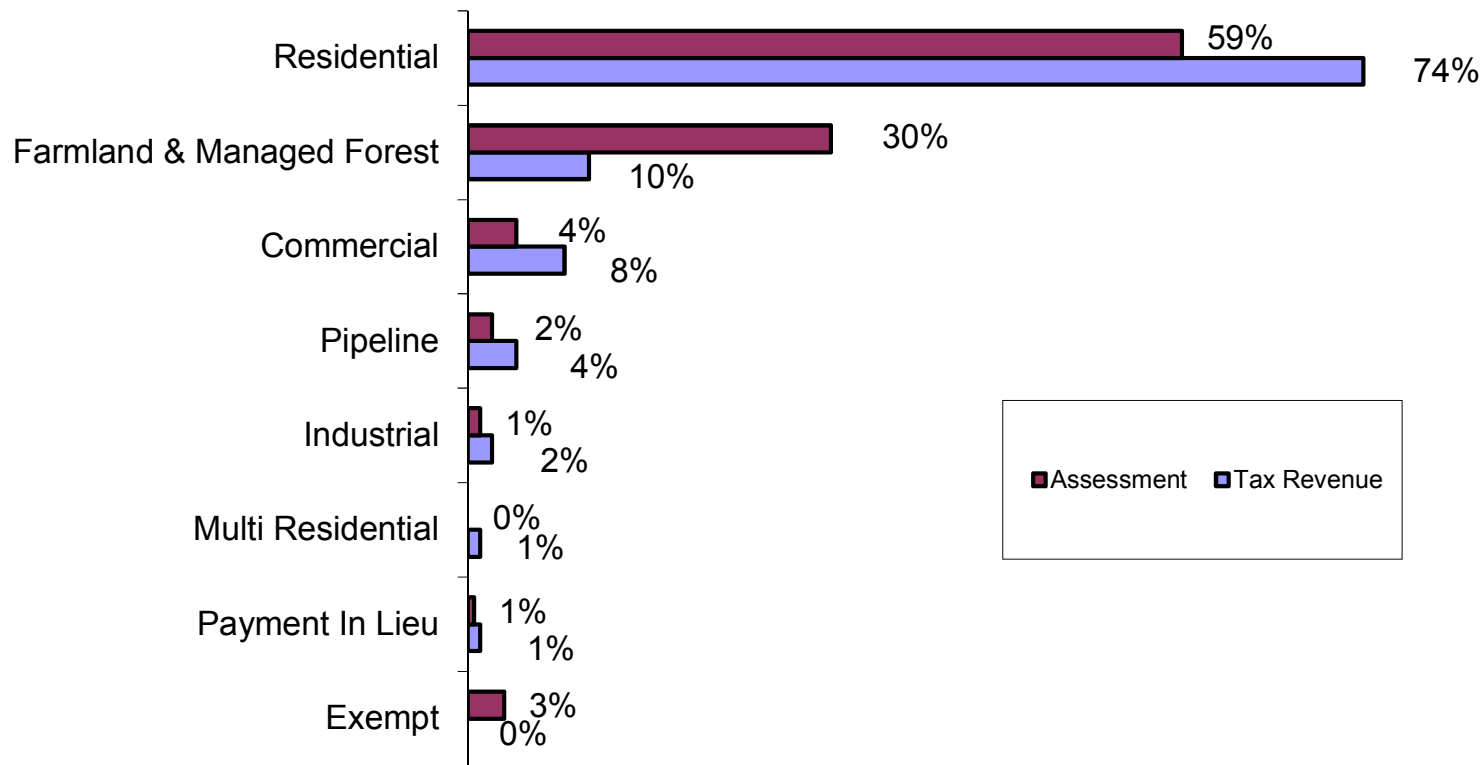
Vanessa Metcalfe, County Treasurer – vbennett@sdgcounties.ca

What does the Counties do for you? **SDG provides** library services, regional economic development and tourism services, court services, land use planning, and vital transportation infrastructure – including the largest county road network in Ontario. **SDG administers** county-wide policing. **SDG collaborates** with community partners in providing emergency services, child care, public health, long-term care, and social assistance.

Proportion of Taxable Assessment 2019

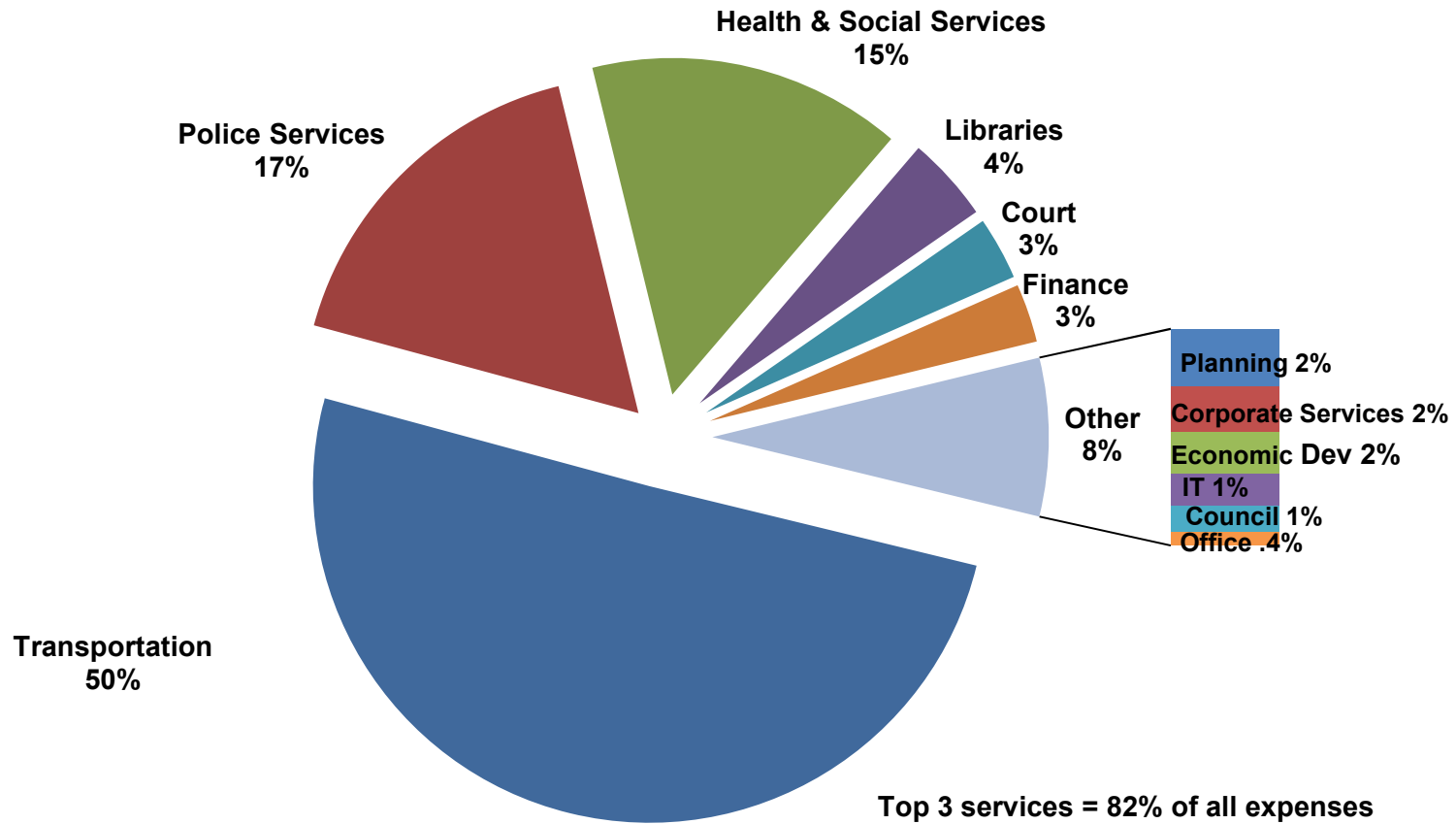


Assessment & Tax Revenue by Property Class 2019

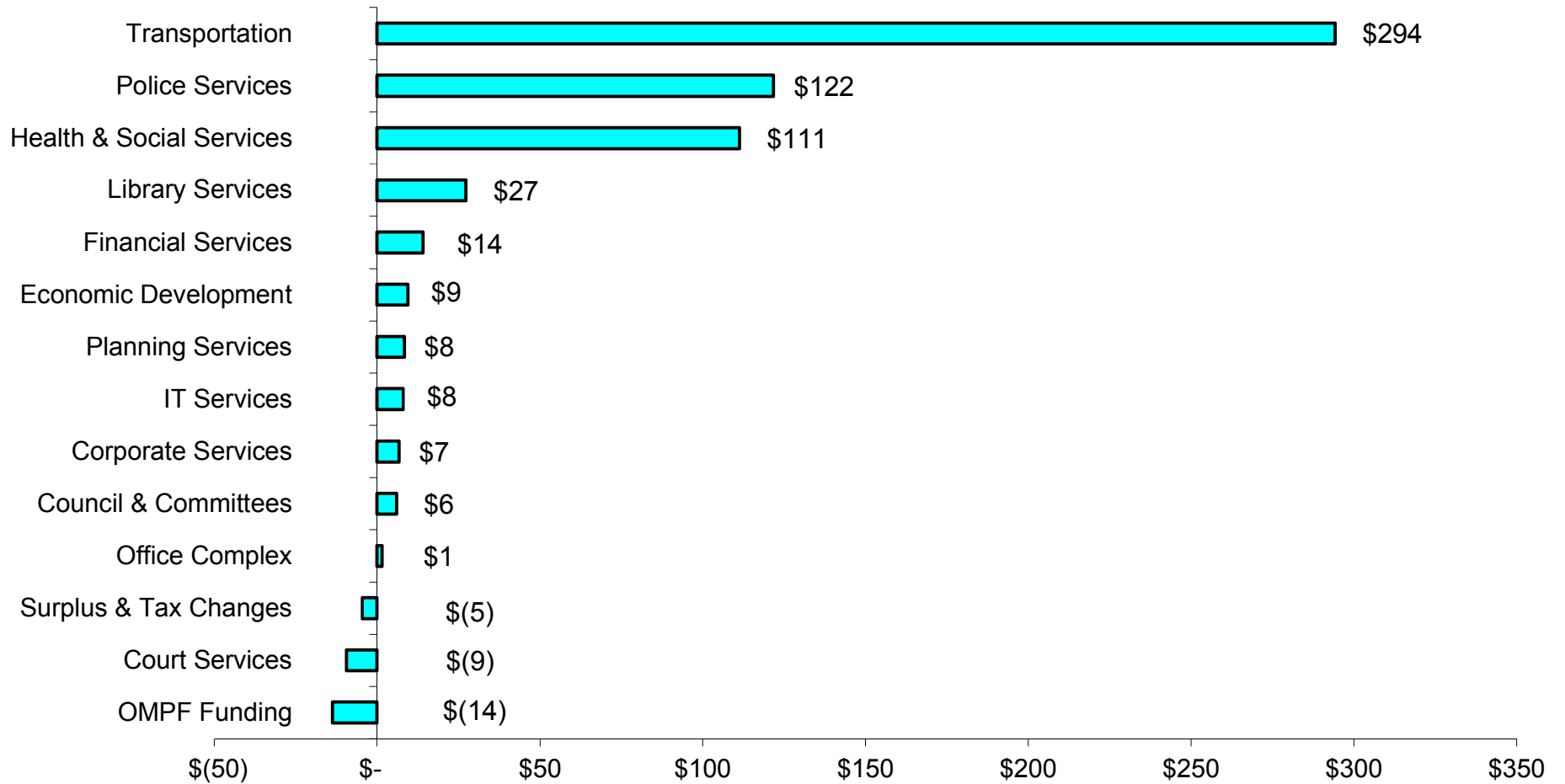


**74% of the Total Tax Revenue is Raised From the Residential
Property Class (75% in 2018)**

2019 Approved Budget Distribution of Expenses



2019 County Taxes of \$579 per \$100,000 Residential Assessment



How your tax dollar works

40 Cents of Every County Tax Dollar is Not Under County Council Control

	Net Cost (Revenue)	Per Dollar 2019
Services Not County Controlled		
Police Services	\$ 10,076,058	21¢
Land Ambulance	\$ 4,686,529	10¢
Social Housing	\$ 1,653,254	3¢
Municipal Property Assessment Corp	\$ 1,151,800	3¢
Public Health Unit	\$ 1,024,500	2¢
Home for the Aged	\$ 761,410	2¢
Social Services	\$ 807,598	2¢
OMPF Funding	\$ (1,137,810)	(3)¢
Total Services Not County Controlled	\$ 19,023,339	40¢
County Controlled Services		
Transportation Services	\$ 24,349,811	51¢
Library Services	\$ 2,258,696	5¢
Economic Development	\$ 780,645	2¢
Planning Services	\$ 694,776	2¢
IT Services	\$ 666,960	1¢
Corporate Services	\$ 550,728	1¢
Council & Committees	\$ 500,103	1¢
Financial Services	\$ 17,661	0¢
Seniors Outreach Centres	\$ 199,650	0¢
Office Complex	\$ 40,091	0¢
Surplus & Tax Changes	\$ (380,000)	(1)¢
Court Services	\$ (778,752)	(2)¢
Total County Controlled Services	\$ 28,900,369	60¢
Total County Taxes	\$ 47,923,708	\$1.00

2019 Approved Budget Summary

Various Approaches to Refer to Budget Results

	Net Tax Requirement	Residential \$100,000 Assm't	Per Household 27,947	Per Capita 65,353	Per Dollar \$1.00
Transportation Services	\$ 24,349,811	\$ 294	\$ 871	\$ 373	51¢
Police Services	10,076,058	122	361	154	21¢
Health & Social Services	9,132,941	111	327	140	19¢
Library Services	2,258,696	27	81	35	5¢
Financial Services	1,169,461	14	42	18	3¢
Economic Development	780,645	9	28	12	2¢
Planning Services	694,776	8	25	11	2¢
IT Servcies	666,960	8	24	10	1¢
Corporate Services	550,728	7	20	8	1¢
Council & Committees	500,103	6	18	8	1¢
Office Complex	40,091	1	1	1	0¢
Surplus & Tax Changes	(380,000)	(5)	(14)	(6)	(1)¢
Court Services	(778,752)	(9)	(28)	(12)	(2)¢
Corporate Funding	(1,137,810)	(14)	(41)	(17)	(3)¢
Total Taxation	\$ 47,923,708	\$ 579	\$ 1,715	\$ 733	\$ 1.00

Reserve & Surplus Balances

Stabilization Reserves:	2017 Actual	2018 Actual	2019 Budget	Purpose:
Tax Rate Stabilization	\$ 1,699,057	\$ 2,525,058	\$ 1,528,225	Used to offset costs of shared services known following budget approval.
Working Reserve	5,118,758	5,118,758	5,502,758	Used at Council's discretion, intended to be available to offset very significant impacts that, without funds from a reserve, would be financially damaging to the County. Should be maintained at 10% of the gross budget and based on the 2019 budget should be \$6,000,000.
Road Resurfacing Cost Stabilization	1,587,495	1,587,495	1,812,495	Used to minimize cost fluctuations at tender award of paving activities.
Road Winter Maintenance Stabilization	715,000	715,000	715,000	Used to offset plowing/salt deficit resulting from severe winter weather.
Program Specific Reserves:				
Sick Leave	59,684	56,891	56,891	Owing to employees under the former Sick Leave Bank, discloses current liability of payments that will be paid to specific employees at the end of their employment.
Council Donations	9,113	6,113	-	To be used in 2019 for archiving project.
2015 IPM	50,000	10,000	-	To be used in 2019 for archiving project.
PSB Alarm Registrations	-	8,758	3,758	OPP Alarm registrations over three year registration period.
Resource Stewardship Projects	27,681	22,681	-	SD&G Resource Stewardship projects. Possibly used in 2019.
Library Services	109,786	82,630	47,030	Library furniture, mobile service & Provincial funding.
Document Management	50,000	50,000	-	To be used in 2019 for archiving project.
Financial Internal Controls Review	-	-	50,000	Project to be completed in 2020.
Health & Safety	6,000	6,000	-	To be used in 2019.
Service Review	-	20,000	-	2018 project to be completed in 2019.
Corporate Intern	-	20,000	-	2018 project to be completed in 2019.
Regional Incentive Program	-	100,000	-	2018 project to be completed in 2019.
Tourism Marketing	-	16,750	-	2018 project to be completed in 2019.
Asset Management	50,000	50,000	-	2017 project to be completed in 2019.
Waste Management	25,000	25,000	25,000	To be used for future project.
Forestry	-	-	35,000	2019 creation for future forest purchases.
Buildings and Equipment Reserves:				
26 Pitt Building	873,662	893,662	726,662	Used to minimize cost fluctuations in maintaining main Office Complex.
Salt Domes	-	150,000	300,000	Used to finance salt domes replacement at end of life
Road Equipment	347,377	164,377	194,377	Used to minimize cost fluctuations for equipment/fleet purchases.
Capital Projects Reserves:				
Bridges	2,100,000	1,673,000	300,000	To be used in 2019.
Road Capital Projects	2,080,556	2,230,556	2,230,556	Used at Council's discretion.
Chesterville Rd 37	-	80,000	-	2018 project to be completed in 2019.
Maxville Project	505,000	610,000	-	Project delayed due to water project, to be completed in 2019.
Garage Capital Planning	-	20,000	-	2018 project to be completed in 2019.
Morrisburg Design	-	144,000	-	2018 project to be completed in 2019.
Traffic Signals	130,000	210,000	-	Replacement at Rd 34/43 to be completed in 2019.
Capital Reserve	1,316,101	1,316,101	1,316,101	Used at Council's discretion and is intended for one-time capital projects other than roads.
Total Reserves	<u>\$ 16,860,270</u>	<u>\$ 17,912,830</u>	<u>\$ 14,843,853</u>	

Surplus Balances

Surplus Balances	2017 Actual	2018 Actual	2019 Budget	
Accumulated General Surplus	\$ 81,298	\$ 81,298	\$ -	2018 surplus to Tax Rate Stabilization Reserve
Accumulated Library Surplus	39,832	39,452	39,452	2018 final deficit \$380
Accumulated Policing Surplus	383,854	262,208	127,208	2018 final deficit \$121,647, as budgeted
Prefinanced Capital	514,384	-	-	2017 Road Projects Completed 2018
Total Surplus	<u>\$ 1,019,369</u>	<u>\$ 382,958</u>	<u>\$ 166,660</u>	

COUNCIL BUDGET



For Period Ending 31-Dec-2019

DEPARTMENTAL SUMMARY	BUDGET	ACTUAL	BUDGET	BUDGET
 2018 2018 2019	CHANGE
GENERAL FUND				
REVENUE SUMMARY				
Taxation	-46,442,500	-46,439,455	-47,923,708	-1,481,208
Surplus & Tax Changes	-358,500	-389,821	-764,000	-405,500
OMPF Corporate Funding	-1,338,600	-1,338,600	-1,137,810	200,790
Council & Committees	0	-3,000	-100,000	-100,000
Corporate Services	-31,858	-68,126	-678,691	-646,833
Economic Development/Tourism	-51,500	-76,587	-187,875	-136,375
Office Complex	-105,560	-10,620	-229,560	-124,000
Police Services	-139,653	-136,114	-190,342	-50,689
Library Services	-201,952	-203,318	-211,111	-9,159
Finance Division	-377,700	-430,511	-530,292	-152,592
Court Division	-2,708,400	-2,640,165	-2,610,000	98,400
IT Services	0	-21,020	-6,000	-6,000
Planning Division	-190,200	-146,392	-186,675	3,525
Transportation Division	-5,735,440	-6,146,274	-6,122,697	-387,257
Total REVENUE SUMMARY	-57,681,863	-58,050,003	-60,878,761	-3,196,898
EXPENSES SUMMARY				
Corporate Items	36,500	826,001	384,000	347,500
Council & Committees	397,161	368,974	600,103	202,942
Corporate Services	593,204	568,067	1,229,419	636,215
Economic Development/Tourism	697,393	648,073	968,520	271,127
Office Complex	182,445	145,026	269,651	87,206
Police Services	10,085,142	10,081,603	10,266,400	181,258
Library Services	2,351,078	2,352,444	2,469,807	118,729
Health & Social Services	8,676,948	8,387,857	9,132,941	455,993
Finance Division	1,804,370	1,626,930	1,699,753	-104,617
Court Division	1,867,020	1,771,367	1,831,248	-35,772
IT Services	585,290	380,335	672,960	87,670
Planning Division	643,274	624,725	881,451	238,177
Transportation Division	29,762,038	30,268,603	30,472,508	710,470
Total EXPENSES SUMMARY	57,681,863	58,050,003	60,878,761	3,196,898
Total GENERAL FUND	0	0	0	0

COUNCIL BUDGET



For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
TAXES & CORPORATE ITEMS2018..... 20182019.....	CHANGE
GENERAL FUND				
TAXATION REVENUE				
Tax Requirements	-46,442,500	-46,439,455	-47,923,708	-1,481,208
Total TAXATION REVENUE	-46,442,500	-46,439,455	-47,923,708	-1,481,208
SURPLUS & TAX CHANGES				
Payment in Lieu of Taxation	-308,500	-330,635	-330,000	-21,500
Supplemental Taxation	-450,000	-456,532	-450,000	0
Tax Reductions	400,000	397,346	400,000	0
Total SURPLUS & TAX CHANGES	-358,500	-389,821	-380,000	-21,500
CORPORATE ITEMS				
OMPF Provincial Funding	-1,338,600	-1,338,600	-1,137,810	200,790
Bill 148 Corporate Impact	36,500	0	0	-36,500
Total CORPORATE ITEMS	-1,302,100	-1,338,600	-1,137,810	164,290
RESERVES				
Transfer to Tax Stabilization Reserve	0	826,001	-384,000	-384,000
Transfer to Working Reserve	0	0	384,000	384,000
Total RESERVES	0	826,001	0	0
Total GENERAL FUND	-48,103,100	-47,341,876	-49,441,518	-1,338,418

COUNCIL BUDGET



For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
COUNCIL & COMMITTEES2018..... 20182019.....	CHANGE
GENERAL FUND				
COUNCIL & COMMITTEES REVENUE				
Archiving from Reserves	0	-3,000	-66,113	-66,113
Archiving from Surplus	0	0	-33,887	-33,887
Total COUNCIL & COMMITTEES REVENUE	0	-3,000	-100,000	-100,000
COUNCIL & COMMITTEES EXPENSES				
Council Wages & Benefits	232,916	228,668	272,027	39,111
Council Mileage	16,000	9,573	12,000	-4,000
Council Meetings & Conferences	40,000	36,415	52,700	12,700
Council Supplies & Equipment	8,800	8,474	3,000	-5,800
Council Insurance	1,700	778	1,000	-700
Corporate Memberships	12,500	13,757	15,450	2,950
Integrity Commissioner	0	0	10,000	10,000
EOWC Expenses	5,000	0	5,000	0
Council Functions & Banquet	7,000	3,864	7,000	0
Archiving Project	0	0	100,000	100,000
Innovation Centre Project	0	0	50,000	50,000
Grants & Donations	17,500	14,650	22,440	4,940
Committees Wages & Benefits	2,100	0	2,100	0
Committees Mileage	700	0	700	0
Committees Supplies	150	0	150	0
County Support Services	52,795	52,795	46,536	-6,259
Total COUNCIL & COMMITTEES EXPENSES	397,161	368,974	600,103	202,942
Total GENERAL FUND	397,161	365,974	500,103	102,942

COUNCIL BUDGET



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Date : Apr 09, 2019

Page : 1

Time : 10:17 am

For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
CORPORATE SERVICES2018..... 20182019.....	CHANGE
GENERAL FUND				
CORPORATE SERVICES REVENUE				
Cornwall Broadband	-25,858	-25,858	-25,858	0
Sales & Miscellaneous	0	-2,268	0	0
Transfer From Reserves	-6,000	-40,000	-652,833	-646,833
Total CORPORATE SERVICES REVENUE	-31,858	-68,126	-678,691	-646,833
CORPORATE SERVICES EXPENSES				
Wages & Benefits	426,025	361,982	461,707	35,682
Meetings & Conferences	13,200	11,389	13,200	0
Office Supplies & Phones	9,000	8,166	9,000	0
Equipment	5,000	2,846	3,500	-1,500
Solicitor Fees	9,000	10,561	9,000	0
County-Wide Training	3,000	1,812	3,000	0
Fire Services	14,000	12,313	14,000	0
911 Service	27,000	25,814	28,000	1,000
Health & Safety	9,546	1,014	4,550	-4,996
Emergency Preparedness	19,303	14,734	9,100	-10,203
SDG History Book	5,000	7,455	0	-5,000
Weed Management	8,100	4,951	7,300	-800
Broadband - EOWC	0	40,000	612,833	612,833
Service Review Project	20,000	0	20,000	0
County Support Services	25,030	25,030	34,229	9,199
Transfer to Reserves	0	40,000	0	0
Total CORPORATE SERVICES EXPENSES	593,204	568,067	1,229,419	636,215
Total GENERAL FUND	561,346	499,941	550,728	-10,618

COUNCIL BUDGET



GL5410

Date : Apr 09, 2019

Page : 1

Time : 10:28 am

For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
ECONOMIC DEVELOPMENT & TOURISM2018..... 20182019.....	CHANGE
GENERAL FUND				
ECONOMIC DEVELOPMENT & TOURISM REVENUE				
Student Funding	0	-15,716	0	0
Jail Tours Revenue	-10,000	-7,928	-7,000	3,000
Jail Special Events	-17,000	-6,125	-7,000	10,000
Jail Souvenirs	0	-117	-300	-300
Tourism Special Events	-1,500	-500	-1,500	0
Tourism Advertising Revenue	-15,000	-24,905	-42,325	-27,325
Tourism Signage Program	-8,000	-18,225	-13,000	-5,000
Recovered Costs	0	-3,070	0	0
Transfer From Reserves	0	0	-116,750	-116,750
Total ECONOMIC DEVELOPMENT & TOURISM R	-51,500	-76,587	-187,875	-136,375
ECONOMIC DEVELOPMENT & TOURISM EXPENSE				
Wages & Benefits	269,143	258,097	284,682	15,539
Meetings & Conferences	11,000	7,535	11,000	0
Memberships	10,000	9,104	10,000	0
Supplies & Equipment	16,750	11,826	27,000	10,250
Advertising & Website	20,000	17,370	20,000	0
Ont East Municipal Conference	10,000	9,058	10,000	0
ED Strat Plan Implementation	30,000	26,562	25,000	-5,000
Regional Incentive Program	100,000	0	350,000	250,000
Regional Incentive Program Committee	0	1,158	1,000	1,000
Jail Promotion	4,500	4,739	4,500	0
Jail Tours Expenses	4,500	2,123	4,500	0
Jail Events	10,000	3,523	10,000	0
Tourism Marketing	161,500	133,599	160,838	-662
Tourism Grants Paid	25,000	25,000	25,000	0
Tourism Signage Program	25,000	21,629	25,000	0
Transfer to Reserves	0	116,750	0	0
Total ECONOMIC DEVELOPMENT & TOURISM E	697,393	648,073	968,520	271,127
Total GENERAL FUND	645,893	571,485	780,645	134,752

COUNCIL BUDGET



For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
2018..... 20182019.....	CHANGE
OFFICE COMPLEX				
GENERAL FUND				
OFFICE COMPLEX REVENUE				
Provincial Funding	0	0	-52,000	-52,000
Leases Pitt St Building	-10,560	-10,620	-10,560	0
Transfer From Reserves	-95,000	0	-167,000	-72,000
Total OFFICE COMPLEX REVENUE	-105,560	-10,620	-229,560	-124,000
OFFICE COMPLEX EXPENSES				
Wages & Benefits	70,905	68,173	73,847	2,942
Pitt St Building Operating	196,150	150,491	198,550	2,400
Pitt St Building Capital	95,000	85,972	219,000	124,000
County Support Services	-179,610	-179,610	-221,746	-42,136
Transfer to Reserves Pitt St Building	0	20,000	0	0
Total OFFICE COMPLEX EXPENSES	182,445	145,026	269,651	87,206
Total GENERAL FUND	76,885	134,406	40,091	-36,794

COUNCIL BUDGET



For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
POLICE SERVICES2018..... 20182019.....	CHANGE
GENERAL FUND				
POLICE SERVICES REVENUE				
RIDE Funding	-15,653	-15,518	-15,471	182
Cannabis Funding	0	0	-81,871	-81,871
Criminal Reference Check Fees	-68,500	-72,260	-68,500	0
Sale of Seized Items	-1,000	-2,000	-1,000	0
Alarm Registrations & Fines	-53,000	-45,153	-17,000	36,000
Alarm Registrations Reserves	0	0	-5,000	-5,000
Total POLICE SERVICES REVENUE	-138,153	-134,931	-188,842	-50,689
POLICE SERVICES EXPENSES				
Alarm Registration Program	53,000	45,153	31,182	-21,818
OPP Contract	10,119,134	10,119,179	10,322,431	203,297
Ride Program	15,653	15,519	15,471	-182
Police Services Board Expenses	5,200	1,520	4,700	-500
Equipment	3,000	729	3,000	0
Memberships, Legal & Audit Fees	4,100	3,990	4,100	0
Community Initiatives	5,000	2,423	5,000	0
County Support Services	13,555	13,555	14,016	461
Surplus	-135,000	-121,647	-135,000	0
Total POLICE SERVICES EXPENSES	10,083,642	10,080,420	10,264,900	181,258
Total GENERAL FUND	9,945,489	9,945,489	10,076,058	130,569

COUNCIL BUDGET



GL5410

Date : Apr 09, 2019

Page : 1

Time : 10:32 am

For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
 2018 2018 2019	CHANGE
LIBRARY SERVICES				
GENERAL FUND				
LIBRARY REVENUE				
Provincial Operating Grant	-131,761	-131,761	-131,761	0
Provincial Capacity Grant	-29,116	0	0	29,116
Transfer From Reserves - Grants	0	-29,116	0	0
Service Ontario Grant	-6,375	0	-6,375	0
Student Funding	-3,000	-8,624	-6,000	-3,000
Fees & Fines Revenue	-24,500	-23,301	-23,500	1,000
Donations	-6,000	-8,838	-6,750	-750
Sale of Items	-1,200	-1,677	-1,125	75
Transfer From Reserves	0	0	-35,600	-35,600
Total LIBRARY REVENUE	-201,952	-203,318	-211,111	-9,159
LIBRARY EXPENSES				
Fulltime Wages & Benefits	715,762	728,036	809,175	93,413
Part time Wages & Benefits	652,268	660,344	654,397	2,129
Casual Wages & Benefits	69,850	101,720	73,348	3,498
Student Wages & Benefits	17,939	17,906	18,056	117
Board Wages & Benefits (Non-council)	4,370	1,970	4,370	0
Staff Mileage	8,000	7,106	7,500	-500
Board Mileage & Conferences	5,000	2,355	7,575	2,575
Staff Training & Development	14,675	10,535	11,900	-2,775
Collections Material	285,955	283,024	300,935	14,980
Supplies & Equipment	33,135	33,906	39,775	6,640
Buildings Rent & Utilities Paid	96,008	97,579	136,899	40,891
Facilities Costs	109,240	89,481	112,445	3,205
Furniture	39,000	31,292	57,500	18,500
Computers	57,320	43,125	45,240	-12,080
Vehicles	37,500	35,705	37,300	-200
Promotions	20,350	25,671	21,150	800
Programs	7,300	8,850	8,500	1,200
Audit & Legal Fees	2,910	4,325	2,900	-10
Special Projects	2,300	1,796	2,150	-150
Service Ontario Project	6,375	0	6,375	0
Provincial Capacity Project	29,116	29,435	0	-29,116
County Support Services	136,705	136,705	112,317	-24,388
Transfer To Reserves	0	1,959	0	0
Transfer To (From) Surplus	0	-380	0	0
Total LIBRARY EXPENSES	2,351,078	2,352,444	2,469,807	118,729
Total GENERAL FUND	2,149,126	2,149,126	2,258,696	109,570

COUNCIL BUDGET



For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
HEALTH & SOCIAL SERVICES2018..... 20182019.....	CHANGE
GENERAL FUND				
HEALTH & SOCIAL SERVICES EXPENSES				
Seniors Support Centres	199,650	199,650	199,650	0
Eastern Ontario Health Unit	1,061,400	997,760	1,024,500	-36,900
Land Ambulance	4,072,201	4,166,315	4,686,529	614,328
Social Services	806,870	733,815	807,598	728
Social Housing	1,729,884	1,619,462	1,653,254	-76,630
GlenStorDun Lodge	806,943	670,855	761,410	-45,533
Total HEALTH & SOCIAL SERVICES EXPENSE	8,676,948	8,387,857	9,132,941	455,993
Total GENERAL FUND	8,676,948	8,387,857	9,132,941	455,993

COUNCIL BUDGET



For Period Ending 31-Dec-2019

FINANCE DIVISION	BUDGET	ACTUAL	BUDGET	BUDGET
2018..... 20182019.....	CHANGE
GENERAL FUND				
FINANCE DIVISION REVENUE				
Asset Mgmt Provincial Funding	-50,000	0	0	50,000
Asset Mgmt FCM Funding	-50,000	-39,800	-10,200	39,800
Asset Mgmt Transfer From Reserves	-50,000	0	-50,000	0
SD&G Resource Stewardship Reserve	-27,700	-5,000	-22,681	5,019
Interest Income	-200,000	-385,711	-400,000	-200,000
Transfer From Surplus	0	0	-47,411	-47,411
Total FINANCE DIVISION REVENUE	-377,700	-430,511	-530,292	-152,592
FINANCE DIVISION EXPENSES				
Wages & Benefits	423,800	407,588	431,485	7,685
Training & Development	9,350	9,438	9,725	375
Associations & Memberships	5,575	4,265	4,450	-1,125
Postage & Mailer	15,000	10,670	15,000	0
Office Supplies & Copier	7,600	9,783	10,159	2,559
Phones & Equipment	11,800	11,447	12,900	1,100
Vadim Software	126,100	127,521	122,000	-4,100
WSIB & Employee Assistance Package	54,485	51,658	56,450	1,965
Liability Insurance	55,000	64,007	62,000	7,000
Audit Fees	10,000	9,158	10,000	0
Legal Fees	5,000	611	1,000	-4,000
Assessment Management	5,000	2,594	5,000	0
MPAC	1,130,000	1,133,344	1,151,800	21,800
SD&G Resource Stewardship	27,700	5,000	22,681	-5,019
Asset Management Projects	200,000	61,886	60,200	-139,800
County Support Services	-282,040	-282,040	-325,097	-43,057
Transfer To Reserves	0	0	50,000	50,000
Total FINANCE DIVISION EXPENSES	1,804,370	1,626,930	1,699,753	-104,617
Total GENERAL FUND	1,426,670	1,196,419	1,169,461	-257,209

COUNCIL BUDGET



For Period Ending 31-Dec-2019

COURT DIVISION	BUDGET	ACTUAL	BUDGET	BUDGET
2018..... 20182019.....	CHANGE
GENERAL FUND				
COURT DIVISION REVENUE				
Gross Fine Revenue	-3,100,000	-3,043,650	-3,000,000	100,000
Fines Collected by Other Courts	-225,000	-178,700	-180,000	45,000
Provincial Surcharge & Dedicated Fines	620,000	581,942	570,000	-50,000
Provincial Funding	-3,400	243	0	3,400
Total COURT DIVISION REVENUE	-2,708,400	-2,640,165	-2,610,000	98,400
COURT DIVISION EXPENSES				
Wages & Benefits	568,070	514,944	637,000	68,930
Prosecution Services	85,000	32,278	20,000	-65,000
Training & Development	14,400	8,911	11,000	-3,400
Forms, Supplies & Phones	21,500	16,573	20,500	-1,000
Notices & Mailing Services	12,500	10,201	10,500	-2,000
Ticket Scanning	7,000	6,611	7,000	0
Software & Equipment	29,900	23,414	29,000	-900
Credit Card Charges	56,000	62,100	31,000	-25,000
Credit Card Charges/Wages	0	0	25,000	25,000
County Support Services	126,850	120,850	124,148	-2,702
Satellite Court Leases	9,000	5,800	6,100	-2,900
Collection Costs	60,000	62,484	64,000	4,000
Icon Computer System Charge	36,000	28,913	30,000	-6,000
Provincial Monitoring	25,000	25,044	25,000	0
Interpreters & Translators	20,000	22,104	22,000	2,000
Escort, Witness, & Reporter Fees	4,000	8,259	7,000	3,000
Judicial Services	190,000	201,459	205,000	15,000
City of Cornwall Portion	601,800	621,422	557,000	-44,800
Total COURT DIVISION EXPENSES	1,867,020	1,771,367	1,831,248	-35,772
Total GENERAL FUND	-841,380	-868,798	-778,752	62,628

COUNCIL BUDGET



For Period Ending 31-Dec-2019

IT SERVICES	BUDGET	ACTUAL	BUDGET	BUDGET
2018..... 20182019.....	CHANGE
GENERAL FUND				
IT SERVICES REVENUE				
Recovered Costs	0	-21,020	0	0
Transfer From Reserves	0	0	-6,000	-6,000
Total IT SERVICES REVENUE	0	-21,020	-6,000	-6,000
IT SERVICES EXPENSES				
Wages & Benefits	359,450	298,890	480,564	121,114
Travel, Training & Development	16,175	7,478	15,900	-275
Supplies & Equipment	19,485	17,764	15,900	-3,585
Phones & Internet	31,000	37,985	36,000	5,000
Software	20,575	22,145	54,500	33,925
Cyber Insurance	11,000	8,640	9,000	-2,000
Infrastructure Renewal	293,500	118,650	145,000	-148,500
Meeting Rooms	6,000	3,928	0	-6,000
Security Audit & Assistance	6,900	23,026	6,000	-900
Purchases for Local Municipalities	0	20,623	0	0
County Support Services	-178,795	-178,795	-89,904	88,891
Total IT SERVICES EXPENSES	585,290	380,335	672,960	87,670
Total GENERAL FUND	585,290	359,315	666,960	81,670

COUNCIL BUDGET



For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
PLANNING DIVISION2018..... 20182019.....	CHANGE
GENERAL FUND				
PLANNING DIVISION REVENUE				
Planning Fees	-18,900	-14,189	-15,000	3,900
Land Division Fees	-141,000	-128,583	-129,600	11,400
GIS Revenue	-2,800	-131	-6,000	-3,200
Forestry Revenue	-27,500	-1,000	-36,075	-8,575
Total PLANNING DIVISION REVENUE	-190,200	-143,903	-186,675	3,525
PLANNING DIVISION EXPENSES				
Wages & Benefits	445,064	410,215	405,201	-39,863
Planning External support	0	0	30,000	30,000
Training, Travel & Memberships	22,450	7,159	18,500	-3,950
Software, Data & Licenses	60,735	62,506	90,000	29,265
Official Plan 5 Yr Review	15,000	63,307	150,000	135,000
Eastern Ontario Water Resources	15,000	10,537	0	-15,000
Natural Heritage Study	0	0	50,000	50,000
Forestry Management	18,375	24,338	28,075	9,700
Forestry Property Expenses	16,650	5,471	24,675	8,025
Roadside Forestry	15,000	12,597	15,000	0
Forestry Special Projects	35,000	26,104	35,000	0
Transfer To Forestry Reserves	0	0	35,000	35,000
Total PLANNING DIVISION EXPENSES	643,274	622,235	881,451	238,177
Total GENERAL FUND	453,074	478,333	694,776	241,702

COUNCIL BUDGET



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For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
TRANSPORTATION DIVISION2018..... 20182019.....	CHANGE
GENERAL FUND				
TRANSPORTATION REVENUE				
Aggregate Royalties	-45,000	-46,593	-48,000	-3,000
Entrance & Moving Permits	-65,000	-106,290	-82,000	-17,000
Sales & Recovered Costs	-30,000	-79,797	-60,000	-30,000
Recovered from Joint Tenders & Damages	0	-1,713,060	-10,000	-10,000
Salt Sold to Townships	-160,000	-185,852	-180,000	-20,000
RED Funding	-75,000	0	-67,500	7,500
OCIF Funding	-547,840	-597,840	-925,597	-377,757
OCIF Top-up Funding	0	-164,959	0	0
Gas Tax Funding	-2,064,600	-2,064,706	-1,982,600	82,000
Prefinanced Capital	0	-514,384	0	0
Reserve used for Sick Leave Payout	0	-2,793	0	0
Reserve used for Equipment	-243,000	-243,000	-30,000	213,000
Reserve used for Buildings	0	0	-20,000	-20,000
Reserve used for Bridges	-2,000,000	-427,000	-1,673,000	327,000
Reserves used for Construction	-505,000	0	-1,044,000	-539,000
Total TRANSPORTATION REVENUE	-5,735,440	-6,146,274	-6,122,697	-387,257
ROAD REPAIR & MAINTENANCE				
Patching & Sweeping	227,000	178,167	227,000	0
Shoulder Maintenance	245,000	182,653	245,000	0
Mowing, Brushing & Roadside Mtce	756,500	655,526	771,500	15,000
Culverts, Drainage & Ditching	1,188,000	953,578	1,147,700	-40,300
Painting & Specialty Marking	435,000	393,189	440,000	5,000
Signage, Lighting & Railway Crossings	397,000	370,091	386,000	-11,000
Guiderail	305,000	333,753	305,000	0
Plowing & Spreading	2,043,500	2,029,145	2,090,000	46,500
Winter Mtce Materials	2,580,000	3,450,049	3,180,000	600,000
Other Winter Maintenance	135,000	126,566	140,000	5,000
Winter Road Patrol	190,000	148,210	190,000	0
Minimum Mtce Standards Patrolling	310,000	290,581	310,000	0
Supervision & Locates	490,000	448,889	490,000	0
Total ROAD REPAIR & MAINTENANCE	9,302,000	9,560,397	9,922,200	620,200
ROAD ASSET MANAGEMENT & RECONSTRUCTION				
Resurfacing	10,332,100	11,012,804	10,948,000	615,900
Microsurfacing	0	0	450,000	450,000
Transfer to Resurfacing Reserve	0	0	225,000	225,000
Cracksealing	200,000	166,321	200,000	0
Ongoing Activities	93,000	58,235	115,000	22,000
Getting Ready	75,900	91,646	84,000	8,100
Road Projects	2,880,496	3,784,285	1,651,500	-1,228,996
Bridge Projects	4,123,000	2,651,223	3,900,000	-223,000
Transfer to Projects Reserves	380,000	709,000	450,000	70,000
Total ROAD ASSET MANAGEMENT & RECONSTR	18,084,496	18,473,514	18,023,500	-60,996
ROAD EQUIPMENT & HOUSING				
Total Fleet Operating Costs	981,000	1,145,765	1,011,500	30,500
In-house Equipment Rental	-981,000	-1,113,165	-1,000,000	-19,000
New Equipment & Buildings	800,000	726,539	901,000	101,000
Transfer Equipment/Buildings Reserve	60,000	80,000	60,000	0
Total ROAD EQUIPMENT & HOUSING	860,000	839,139	972,500	112,500
ROAD OVERHEAD & ADMINISTRATION				
Administrative Wages	611,000	602,980	628,000	17,000
Garages	275,000	245,111	275,000	0

COUNCIL BUDGET



For Period Ending 31-Dec-2019

	BUDGET	ACTUAL	BUDGET	BUDGET
TRANSPORTATION DIVISION				
2018..... 20182019.....	CHANGE
GENERAL FUND				
Training, Meeting & Conferences	72,000	73,872	72,000	0
Health & Safety	35,000	33,630	37,000	2,000
Office & Drafting Supplies	45,800	42,113	48,000	2,200
Phone, Advertising & Communications	45,500	28,060	50,000	4,500
Insurance & Legal	70,000	70,838	85,000	15,000
County Support Services	289,000	288,480	303,288	14,288
Payroll Benefits, Holidays & Vacation	872,242	987,162	931,020	58,778
Payroll Burden Charged to Activities	-800,000	-976,693	-875,000	-75,000
Total ROAD OVERHEAD & ADMINISTRATION	1,515,542	1,395,553	1,554,308	38,766
Total GENERAL FUND	24,026,598	24,122,329	24,349,811	323,213

THE CORPORATION OF THE UNITED COUNTIES

OF STORMONT, DUNDAS AND GLENGARRY

BY-LAW No. 5187

A BY-LAW to set tax ratios for county and municipal purposes for the year 2019.

WHEREAS Section 308 (2) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended provides that a set of tax ratios for every municipality shall be established in accordance with such section,

AND WHEREAS, Section 308 (5) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended provides that an upper-tier municipality shall pass a by-law to establish the tax ratios for that year for the upper-tier municipality and its lower-tier municipalities,

AND WHEREAS Section 2 (3.1) of *The Assessment Act, R.S.O., 1990* as amended, provides that an upper-tier municipality may opt to have prescribed classes of real property;

NOW THEREFORE the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

1. The optional classes identified below be maintained; and
2. That tax ratios for the year 2019 for the upper-tier and its lower-tier municipalities be established as herein provided for the respective stated property classes:

Residential	1.000000
Multi-Residential	1.000000
New Multi-Residential	1.000000
Commercial	1.634027
Commercial Vacant & Excess Land	1.143819
Commercial Small-scale On-farm	0.408507
Industrial	2.063433
Industrial Vacant & Excess Land	1.444403
Industrial Small-scale On-farm	0.515858
Landfill	1.444403
Large Industrial	4.143248
Large Industrial Vacant & Excess Land	2.900273
Pipelines	1.367866
Farmlands	0.250000
Managed Forests	0.250000

READ and passed in Open Council, signed and sealed this 18th day of March, 2019.



WARDEN



CLERK

THE CORPORATION OF THE UNITED COUNTIES
OF STORMONT, DUNDAS AND GLENGARRY

BY-LAW No. 5188

A BY-LAW for the purpose of adopting and raising the general upper-tier levy for the year 2019.

WHEREAS Section 289 (1) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality,

AND WHEREAS Section 311 (2) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall pass a by-law directing each lower-tier municipality to levy a separate tax rate as specified in the by-law, on the assessment in each property class in the lower-tier municipality rateable for upper-tier purposes,

AND WHEREAS Section 311 (6) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that rates must be set so that, when they are levied on the applicable assessment rateable for upper-tier purposes, an amount equal to the general upper-tier levy or special upper-tier levy, as the case may be, is raised.

NOW THEREFORE the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

1. (a) The 2019 budget be approved requiring the amount of \$47,923,708.00 be adopted as the general upper-tier levy for the year.

 (b) The applicable assessment shall be the Assessment Roll as returned for the taxation year 2019.
2. That each lower-tier municipality be directed to levy a separate tax rate, against the whole of the assessment for the real property in each class as outlined as follows:

Property Class	Rate
Residential/Farm	0.5790%
Multi-Residential	0.5790%
New Multi-Residential	0.5790%
Commercial (inclusive of Parking Lot & Shopping Centre)	0.9460%
Commercial Vacant & Excess Land	0.6622%
Commercial Small-scale On-farm	0.2365%
Industrial	1.1946%
Industrial Vacant & Excess Land	0.8362%
Industrial Small-scale On-farm	0.2987%
Landfill	0.8362%
Large Industrial	2.3988%
Large Industrial Vacant & Excess	1.6791%
Pipelines	0.7919%
Farmlands	0.1447%
Managed Forests	0.1447%

3. That, based on the returned assessment roll and the rates outlined above, the following estimated totals result for each of the lower-tier municipalities:

Municipality	Returned Assessment	Total County Levy
Township of North Glengarry	\$ 1,432,912,749.	\$ 6,512,227.
Township of South Glengarry	2,351,224,696.	10,762,302.
Township of North Stormont	1,283,743,796.	4,767,679.
Township of South Stormont	1,576,463,931.	8,851,840.
Township of North Dundas	2,145,610,198.	9,044,877.
Township of South Dundas	<u>1,649,048,522.</u>	<u>7,984,783.</u>
Total	\$10,439,003,892.	\$47,923,708.

READ and passed in Open Council, signed and sealed this 18th day of March, 2019.



 WARDEN



 CLERK