

# 2016 Approved Budget

26 Pitt Street Cornwall, Ontario K6J 3P2 T: 613-932-1515



For Immediate Release February 17<sup>th</sup>, 2016

### 2016 Budget Deliberations Completed

The Council of the United Counties of Stormont, Dundas and Glengarry completed its review of the draft 2016 budget estimates after two days of budget deliberations on February 16<sup>th</sup> and 17<sup>th</sup>. The annual budget is the key policy document of the County, approving all operational items and capital projects for 2016.

County Directors have been working on the draft document since the fall of last year. The comprehensive budget also includes the estimated cost of services the County shares with the City of Cornwall as well as estimates for services provided by external agencies, including policing, Cornwall and the Counties Tourism, and the Eastern Ontario Health Unit.

In 2016, several factors had a positive influence on the budget. These included:

- Finishing the year 2015 in a strong surplus position;
- A large decrease (>\$1M)in OPP policing costs as the result of the implementation by the province of a new billing model in 2014;
- Significant new assessment and reassessment growth;

However, offsetting some of these positive influences, the County lost \$327K in provincial funding through the Ontario Municipal Partnership Fund (OMPF).

The County plans a very robust capital program in 2016, as outlined in the attached summary.

Overall, the 2016 budget will generate \$42M tax dollars, representing an increase of 1.2% or \$14 on a typical residential property in SDG.

#### **Quick Facts**

- The County will spend about \$13.44M on road and bridge capital projects in 2016, an increase of \$1.03M over 2015, when \$12.41M was spent.
- The County will increase its total reserves to over \$13.6M
- Policing costs have decreased by about \$1.1M in 2016, with no decrease in service.
- Strong assessment growth in SDG has resulted in \$487K in new tax revenue.



#### Quote

"County Council is very pleased with our 2016 budget, said SDG Warden Jamie MacDonald. Due to a number of positive factors we were able to approve a document that places great emphasis on upgrading and maintaining our vital road and bridge infrastructure, while at the same time respecting our taxpayers by holding the increase to the rate of inflation. I am particularly proud of the very robust capital program the County will be completing in 2016, where we plan on spending \$13.44M on roads and bridges. The County is also very well positioned to access federal and provincial infrastructure dollars when they become available later this year, with a variety of priority 'shovel ready' projects available".

#### **Attachments**

Summary of Planned 2016 SDG Road Work

- 30 -

#### Media contacts:

Jamie MacDonald, SDG Warden – jamiemacdonald@northglengarry.ca

T.J. Simpson, Chief Administrative Officer – tsimpson@sdgcounties.ca

Vanessa Metcalfe, County Treasurer – <a href="mailto:vbennett@sdgcounties.ca">vbennett@sdgcounties.ca</a>

What does the Counties do for you? **SDG provides** library services, regional economic development, court services, land use planning, and vital transportation infrastructure – including the largest county road network in Ontario. **SDG administers** county-wide policing. **SDG collaborates** with community partners in providing emergency services, child care, public health, long-term care, and social assistance.

### **2016 Major County Roads Projects**

### **Listing by Municipality**

#### **North Dundas**

Intersection improvements, County Road 43 and County Road 7 (\$10,000)

County Road 7, Chesterville (\$510,000)

County Road 32 from County Road 13 to the Prescott Russell Boundary (\$714,000) – Note: this is a boundary road between North Dundas and North Stormont

#### **South Dundas**

County Road 1 from County Road 18 to Hulbert Road (\$1,004,000)

Detailed Design for County Road 2, Iroquois roundabout at intersection of County Road 2 and County Road 1 (\$71,000)

County Road 7 from County Road 31 to west limits of Elma (\$544,000)

County Road 11 from Mary's Road to Grantley Road (\$1,230,000) - Note: a majority of this road is a boundary road between South Stormont and South Dundas

County Road 18 from Whittaker Road to County Road 8 (\$1,150,000)

Flagg Creek Culvert Replacement (\$316,000)

Haines Municipal Culvert (\$364,000)

Upper Canada Road (\$200,000 put in reserve for potential transfer of road)

#### **North Stormont**

County Road 12 from Prevost St. to Prescott-Russell Boundary (\$256,000)

County Road 15 from the Railroad Tracks (Avonmore) to Elm Rd. (\$453,000)

County Road 32 from County Road 13 to the Prescott Russell Boundary (\$714,000) – Note: this is a boundary road between North Dundas and North Stormont

#### **South Stormont**

Detailed Design for County Road 2, Long Sault Roundabout and road improvements (\$70,000)

County Road 14, Newington Reconstruction (\$720,000)

County Road 11 from County Road 18 to Bush Glen Road (\$850,000)

County Road 11 from Mary's Road to Grantley Road (\$1,230,000) - Note: a majority of this road is a boundary road between South Stormont and South Dundas

South Branch of the Raisin River Culvert (\$372,000)

#### **North Glengarry**

County Road 21 from County Road 34 to the east side of Old Military Road (\$1,120,000)

County Road 21 from Lorne School Road to the west limit of Glen Sandfield (\$958,000)

County Road 46 from MacDonald Blvd. to County Road 34 (\$374,000)

Campbell Municipal Drain Culvert (\$296,000)

Each Scotch River Bridge (\$520,000)

#### **South Glengarry**

County Road 17 Culvert Lining (\$70,000)

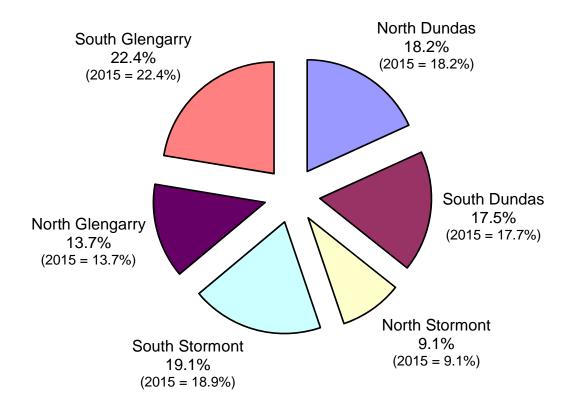
Woods Creek Culvert (\$342,000)

County Road 2 from Lancaster to County Road 23 identified as a priority project for Federal and Provincial funding programs (project estimate is \$2,800,000)

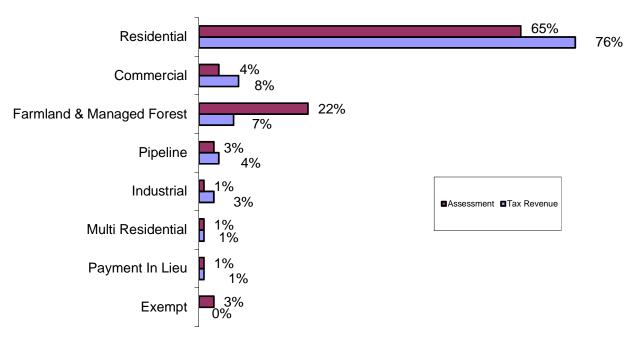
#### Other

Traffic Signal Capital Upgrades at various locations (\$80,000)

# **Proportion of Taxable Assessment** 2016

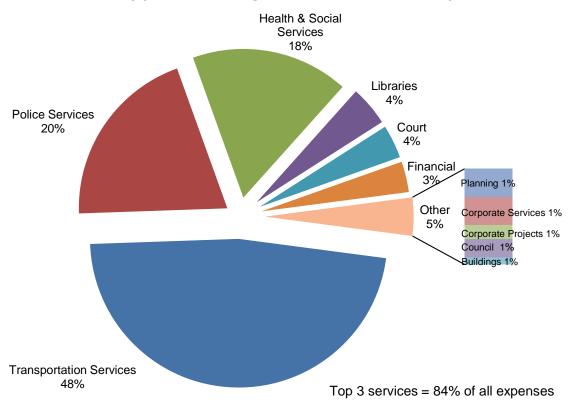


# Assessment & Tax Revenue by Property Class 2016

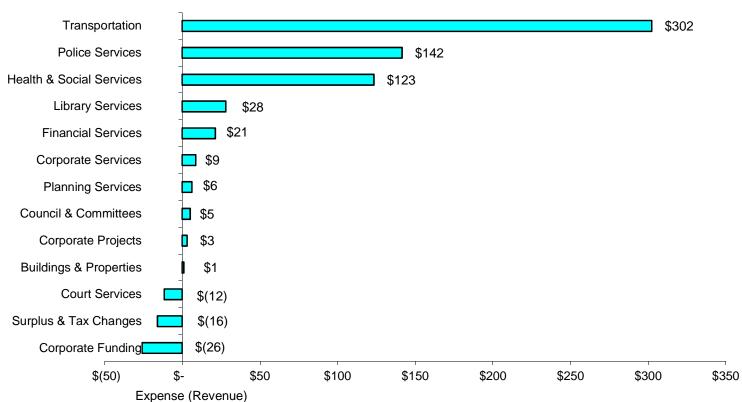


76% of the Total Tax Revenue is Raised From the Residential Property Class (77% in 2015)

# **2016 Approved Budget Distribution of Expenses**



# 2016 County Taxes of \$586 per \$100,000 Residential Assessment



Total \$586 (\$602 in 2015)
Top 3 services = 97% of the County portion of each tax bill

# How your tax dollar works

# 43 Cents of Every County Tax Dollar is Not Under County Council Control

	(Re	Net Cost evenue) 2016	Per Dollar 2016	Per Dollar 2015
Services Not County Controlled				
Police Services	\$	10,180,618	24¢	27¢
Land Ambulance	\$	3,939,059	9¢	10¢
Social Housing	\$	1,633,714	4¢	3¢
Social Services	\$	1,244,205	3¢	3¢
Municipal Property Assessment Corp	\$	1,084,000	3¢	3¢
Public Health Unit	\$	1,045,379	2¢	3¢
Home for the Aged	\$	742,450	2¢	1¢
OMPF Funding	\$	(1,852,600)	(4)¢	(5)¢
<b>Total Services Not County Controlled</b>	\$	18,016,825	43¢	45¢
County Controlled Services				
Transportation Services	\$	21,671,599	51¢	49¢
Library Services	\$	2,021,500	5¢	5¢
Corporate Services	\$	630,375	2¢	1¢
Council & Committees	\$	372,959	1¢	1¢
Planning Services	\$	447,111	1¢	1¢
Financial Services	\$	447,822	1¢	1¢
Corporate Projects	\$	226,911	1¢	1¢
Seniors Outreach Centres	\$	199,935	0¢	0¢
Buildings & Properties	\$	71,760	0¢	0¢
Surplus & Tax Changes	\$	(1,150,000)	(3)¢	(2)¢
Court Services	\$	(828,753)	(2)¢	(2)¢
Total County Controlled Services	\$	24,111,219	57¢	55¢
Total County Taxes	\$	42,128,044	\$1.00	\$1.00

# 2016 Approved Budget Summary

# Various Approaches to Refer to Budget Results

	R	Net Tax equirement	dential 00 Assm't	Pe	r Household 27,018	r Capita 64,824	Per Dollar \$1.00
Transportation Services	\$	21,671,599	\$ 302	\$	802	\$ 334	51¢
Police Services		10,180,618	142		377	157	24¢
Health & Social Services		8,804,742	123		326	136	20¢
Library Services		2,021,500	28		75	31	5¢
Financial Services		1,531,822	21		57	24	4¢
Corporate Services		630,375	9		23	10	2¢
Planning Services		447,111	6		17	7	1¢
Council & Committees		372,959	5		14	6	1¢
Corporate Projects		226,911	3		8	4	1¢
Buildings & Properties		71,760	1		3	1	0¢
Court Services		(828,753)	(12)		(31)	(13)	(2)¢
Surplus & Tax Changes		(1,150,000)	(16)		(43)	(18)	(3)¢
Corporate Funding		(1,852,600)	(26)		(69)	(29)	(4)¢
Total Taxation	\$	42,128,044	\$ 586	\$	1,559	\$ 650 \$	1.00

# **COUNCIL BUDGET**



**GL5410 Page**: 1 **Date**: Mar 24, 2016 **Time**: 3:25 pm

DEPARTMENTAL SUMMARY	BUDGET	ACTUAL	BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
REVENUE SUMMARY				
Taxation	-40,958,434	-40,958,434	-42,128,044	-1,169,610
Surplus & Tax Changes	-1,150,000	-208,519	-1,150,000	0
OMPF Corporate Funding	-2,179,500	-2,179,500	-1,852,600	326,900
Council & Committees	0	-105,000	-50,000	-50,000
Corporate Services	-1,600	-939	-800	800
Corporate Projects	-187,500	-185,446	-80,858	106,642
Financial Services	-183,932	-177,192	-183,014	918
Buildings & Properties	-114,000	-203,429	-75,000	39,000
Police Services	-142,600	-173,548	-118,642	23,958
Library Services	-195,121	-226,822	-197,925	-2,804
Court Services	-2,800,800	-2,592,663	-2,700,900	99,900
Planning Services	-302,920	-248,073	-184,125	118,795
Transportation Services	-3,117,648	-6,105,938	-2,671,000	446,648
Total REVENUE SUMMARY	-51,334,055	-53,365,504	-51,392,908	-58,853
EXPENSES SUMMARY				
Corporate Reserves	400,000	400,000	0	-400,000
Council & Committees	409,201	485,381	422,959	13,758
Corporate Services	651,802	584,652	631,175	-20,627
Corporate Projects	535,751	484,777	307,769	-227,982
Financial Services	1,638,901	1,598,060	1,714,836	75,935
Health & Social Services	8,587,768	8,363,756	8,804,742	216,974
Buildings & Properties	231,924	286,970	146,760	-85,164
Police Services	11,092,771	11,123,719	10,299,260	-793,511
Library Services	2,137,757	2,169,458	2,219,425	81,668
Court Services	1,893,299	1,758,300	1,872,147	-21,152
Planning Services	707,775	695,529	631,236	-76,539
Transportation Services	23,047,106	25,414,901	24,342,599	1,295,493
Total EXPENSES SUMMARY	51,334,055	53,365,504	51,392,908	58,853
otal GENERAL FUND	0	0	0	0

# **COUNCIL BUDGET**



BUDGET

GL5410 **Date:** Mar 24, 2016

BUDGET

ACTUAL

Page :

**Time:** 3:26 pm

BUDGET

For Period Ending 31-Dec	-2016
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TAXATION & FUNDING	BUDGET	ACTUAL	BUDGET	BUDGET	
	2015	2015	2016	CHANGE	
GENERAL FUND					
TAXATION REVENUE					
Tax Requirements	-40,958,434	-40,958,434	-42,128,044	-1,169,610	
Total TAXATION REVENUE	-40,958,434	-40,958,434	-42,128,044	-1,169,610	
SURPLUS & TAX CHANGES					
Payment in Lieu of Taxation	-300,000	-304,883	-300,000	0	
Supplemental Taxation	-450,000	-568,744	-450,000	0	
Tax Reductions	300,000	388,301	300,000	0	
Surplus	-700,000 	276,807	-700,000	0	
Total SURPLUS & TAX CHANGES	-1,150,000	-208,519	-1,150,000	0	
CORPORATE FUNDING					
OMPF Provincial Funding	-2,179,500	-2,179,500	-1,852,600	326,900	
Total CORPORATE FUNDING	-2,179,500	-2,179,500	-1,852,600	326,900	
RESERVES					
Corporate Reserves	400,000	400,000	0	-400,000	
Total RESERVES	400,000	400,000	0	-400,000	
Fotal GENERAL FUND	-43,887,934	-42,946,453	-45,130,644	-1,242,710	

# **COUNCIL BUDGET**



BUDGET

**GL5410 Page**: 1 **Date**: Mar 24, 2016 **Time**: 3:28 pm

BUDGET

BUDGET

ACTUAL

COUNCIL & COMMITTEES	BUDGET	ACTUAL	BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
COUNCIL & COMMITTEES REVENUE				
Council Costs Recovered	0	-105,000	0	0
Donations from Reserves	0	0	-50,000	-50,000
Total COUNCIL & COMMITTEES REVENUE	0	-105,000	-50,000	-50,000
COUNCIL & COMMITTEES EXPENSES				
Council Wages & Benefits	215,444	194,036	215,990	546
Council Mileage	16,000	13,463	16,000	0
Council Meetings & Conferences	46,000	37,803	40,000	-6,000
Council Supplies & Equipment	6,800	988	4,600	-2,200
Council Insurance	1,500	1,588	1,700	200
Corporate Memberships	12,000	12,130	12,000	0
EOWC Expenses	8,000	1,829	5,000	-3,000
Banquet & Council Functions	7,000	2,943	7,000	0
Grants & Donations	41,895	67,278	66,000	24,105
Committees Wages & Benefits	2,600	1,740	2,100	-500
Committees Mileage	700 300	580 42	700 150	0 -150
Committees Supplies County Support Services	50,962	50,962	51,719	-150 757
Transfer to Reserves	0	100,000	0	0
Total COUNCIL & COMMITTEES EXPENSES	409,201	485,381	422,959	13,758
Total GENERAL FUND	409,201	380,381	372,959	-36,242

# **COUNCIL BUDGET**



BUDGET

GL5410 Date: Mar 24, 2016

BUDGET

ACTUAL

**Page:** 1 **Time:** 3:29 pm

BUDGET

CORPORATE SERVICES	BUDGET	ACTUAL	BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
CORPORATE SERVICES REVENUE				
Student Funding	-1,600	-939	-800	800
Total CORPORATE SERVICES REVENUE	-1,600	-939	-800	800
CORPORATE SERVICES EXPENSES				
Wages & Benefits	541,616	490,080	523,918	-17,698
Mileage	1,500	276	600	-900
Office Supplies & Phones	16,500	13,606	16,000	-500
Equipment	4,700	3,032	4,000	-700
County Support Services	19,186	19,186	19,357	171
Total CORPORATE SERVICES EXPENSES	583,502	526,181	563,875	-19,627
ADMINISTRATION DIVISION				
Meetings & Training	11,000	9,161	10,000	-1,000
Memberships	2,300	2,208	2,300	0
Solicitor Fees	7,000	3,040	7,000	0
Total ADMINISTRATION DIVISION	20,300	14,409	19,300	-1,000
ECONOMIC DEVELOPMENT DIVISION				
Meetings & Training	8,000	6,854	8,000	0
Memberships	10,000	9,709	10,000	0
Advertising	5,000	4,283	5,000	0
Plan Implementation	20,000	18,674	20,000	0
Corporate Communications	5,000	4,543	5,000	0
Total ECONOMIC DEVELOPMENT DIVISION	48,000	44,062	48,000	0
Total GENERAL FUND	650,202	583,713	630,375	-19,827

# **COUNCIL BUDGET**



**GL5410** Page: 1 **Date**: Mar 24, 2016 Time: 3:30 pm

CORPORATE PROJECTS	BUDGET	ACTUAL	BUDGET	BUDGET
SORPORATE PROJECTS	2015	2015	2016	CHANGE
GENERAL FUND				
CORPORATE PROJECTS REVENUE				
SD&G Resource Stewardship Reserve	-10,000	0	-5,000	5,000
SDG History Book Sales	-200	0	0	200
Jail Tours Admission	-1,500	-1,385	0	1,500
Canada 150 Jail Project Revenue	0	0	-50,000	-50,000
Cornwall Broadband Contribution	-25,800	-25,858	-25,858	-58
Website Project Funding	0	-25,473	0	0
IPM SDG Showcase Partner Funding	-100,000	-82,730	0	100,000
IPM SDG Showcase From Reserves	-50,000	-50,000	0	50,000
Total CORPORATE PROJECTS REVENUE	-187,500	-185,446	-80,858	106,642
FUNDED CORPORATE PROJECTS				
SD&G Resource Stewardship Projects	10,000	0	5,000	-5,000
SDG History Book Inventory Writedown	5,000	5,000	5,000	0
Jail Tours Expenses	4,500	763	5,000	500
Canada 150 Jail Project Expenses	0	0	75,000	75,000
Website Project	30,000	54,670	0	-30,000
IPM SDG Showcase	250,000	212,615	0	-250,000
Building Reno Project	20,000	5,088	0	-20,000
Transfer to Building Reserves	0	14,000	0	0
Total FUNDED CORPORATE PROJECTS	319,500	292,136	90,000	-229,500
OTHER CORPORATE PROJECTS				
Cornwall & The Counties Tourism	80,623	80,623	80,623	0
Weed Management	9,984	9,287	10,125	141
Corporate Training	3,000	611	3,000	0
Emergency Preparedness	4,000	5,500	10,000	6,000
Health & Safety	2,000	712	2,000	0
Fire Services	14,000	12,285	14,000	0
Economic Development Strategic Plan	0	0	20,000	20,000
Document Management	0	0	50,000	50,000
Boundary Signage Project	25,000	23,603	0	-25,000
Shared Services Review	20,000	5,972	0	-20,000
Compensation Review	30,000	24,980	0	-30,000
911 Answering Service	27,000	28,424	27,000	0
County Support Services	644	644	1,021	377
Total OTHER CORPORATE PROJECTS	216,251	192,641	217,769	1,518
otal GENERAL FUND	348,251	299,332	226,911	-121,340

# **COUNCIL BUDGET**



BUDGET

**GL5410 Page**: 1 **Date**: Mar 24, 2016 **Time**: 3:30 pm

BUDGET

BUDGET

ACTUAL

FINANCIAL SERVICES	BUDGET	ACTUAL	BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
FINANCIAL SERVICES REVENUE				
Interest Income	-175,782	-169,711	-174,864	918
Service Charges Revenue	-150	0	-150	0
Payroll Services to Municipalities	-8,000	-7,481	-8,000	0
Total FINANCIAL SERVICES REVENUE	-183,932	-177,192	-183,014	918
FINANCIAL SERVICES EXPENSES				
Wages & Benefits	624,880	625,212	672,045	47,165
Training & Development	17,000	16,719	18,680	1,680
Associations & Memberships	3,710	3,602	3,775	65
Postage & Mailer	18,000	16,353	18,000	0
Office Supplies & Copier	15,600	12,566	16,600	1,000
Phones & Internet	42,500	41,495	44,800	2,300
Hardware & Equipment	25,050	16,911	30,093	5,043
Software Licenses & Support	120,475	118,770	124,575	4,100
Network & Data Services	17,800	7,989	22,800	5,000
WSIB & Employee Assistance Package	53,995	48,801	51,500	-2,495
Liability Insurance	52,000	51,446	59,500	7,500
Audit Fees	10,000	9,792	10,000	0
Legal Fees	10,000	3,756	10,000	0
Assessment Management	5,000	1,763	5,000	0
Property Assessment Office	1,075,498	1,075,497	1,084,000	8,502
County Support Services	-452,607 	-452,614	-456,532	-3,925
Total FINANCIAL SERVICES EXPENSES	1,638,901	1,598,060	1,714,836	75,935
Total GENERAL FUND	1,454,969	1,420,868	1,531,822	76,853

# **COUNCIL BUDGET**



HEALTH & SOCIAL SERVICES	BUDGET	ACTUAL	DRAFT BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
HEALTH & SOCIAL SERVICES EXPENSES				
Seniors Support Centres	199,650	199,650	199,650	0
Eastern Ontario Health Unit	1,049,481	1,040,353	1,045,379	-4,102
Land Ambulance	3,909,034	3,810,017	3,939,059	30,025
Social Services	1,321,309	1,283,918	1,244,205	-77,104
Social Housing	1,541,234	1,527,507	1,633,714	92,480
GlenStorDun Lodge	566,758	502,007	742,450	175,692
County Support Services	302	304	285	-17
Total HEALTH & SOCIAL SERVICES EXPENSE	8,587,768	8,363,756	8,804,742	216,974
Total GENERAL FUND	8,587,768	8,363,756	8,804,742	216,974

# **COUNCIL BUDGET**



BUILDINGS & PROPERTIES	BUDGET	ACTUAL	BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
BUILDINGS & PROPERTIES REVENUE				
Emergency Management Funding	0	-7,500	0	0
Leases Pitt St Building	-15,000	-14,781	-15,000	0
Leases Alexandria Building	-67,000	-76,222	-60,000	7,000
Lease Morrisburg Registry Office	-32,000	-29,926	0	32,000
Sale of Morrisburg Building	0	-75,000	0	0
Total BUILDINGS & PROPERTIES REVENUE	-114,000	-203,429	-75,000	39,000
BUILDINGS & PROPERTIES EXPENSES				
Wages & Benefits	56,299	57,586	57,420	1,121
Pitt St Building Operating	152,450	147,205	153,200	750
Pitt St Building Capital	90,000	55,512	35,000	-55,000
Morrisburg Building	21,400	13,838	0	-21,400
Alexandria Building	63,900	58,254	69,100	5,200
Other Buildings Capital	15,000	14,700	0	-15,000
County Support Services	-167,125	-167,124	-167,960	-835
Transfer to Reserves Pitt St Building	0	32,000	0	0
Transfer to Reserves Other Buildings	0	75,000	0	0
Total BUILDINGS & PROPERTIES EXPENSES	231,924	286,970	146,760	-85,164
Total GENERAL FUND	117,924	83,541	71,760	-46,164

# **COUNCIL BUDGET**



BUDGET

**GL5410 Page**: 1 **Date**: Mar 24, 2016 **Time**: 3:33 pm

BUDGET

BUDGET

ACTUAL

POLICE SERVICES	BUDGET	ACTUAL	BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
POLICE SERVICES REVENUE				
RIDE Funding	-15,600	-15,537	-15,568	32
Criminal Reference Check Fees	-70,000	-74,259	-70,000	0
Sale of Seized Items	-1,000	0	-1,000	0
Alarm Registrations & Fines	-56,000	-44,411	-26,000	30,000
Alarm Registrations Reserves	0	0	-6,074	-6,074
Total POLICE SERVICES REVENUE	-142,600	-134,207	-118,642	23,958
POLICE SERVICES EXPENSES				
Alarm Regristration Program	56,000	44,411	35,679	-20,321
OPP Contract	11,493,423	11,394,388	10,352,711	-1,140,712
Ride Program	15,600	15,537	15,568	-32
Police Services Board Expenses	5,000	1,742	5,200	200
Equipment	3,000	5,261	3,000	0
Memberships, Legal & Audit Fees	4,100	3,794	4,100	0
Community Initiatives	0	0	5,000	5,000
County Support Services	7,948	7,948	13,002	5,054
Surplus	-492,300	-388,703	-135,000	357,300
Total POLICE SERVICES EXPENSES	11,092,771	11,084,378	10,299,260	-793,511
Total GENERAL FUND	10,950,171	10,950,171	10,180,618	-769,553

# **COUNCIL BUDGET**



GL5410 Page : **Date:** Mar 24, 2016 **Time:** 3:34 pm

LIBRARY SERVICES	BUDGET	ACTUAL	BUDGET	BUDGET
	2015	2015	2016	CHANGE
GENERAL FUND				
JBRARY REVENUE				
Provincial Operating Grant	-131,761	-131,761	-131,761	0
Provincial Capacity Grant	-29,000	-52,806	0	29,000
Service Ontario Grant	-7,225	-7,225	-7,225	0
Student Funding	-5,760	-6,726	-9,080	-3,320
Fees & Fines Revenue	-16,000	-18,427	-19,500	-3,500
Donations	-4,625	-2,744	-5,600	-975
Sale of Items	-750	-803	-750	0
Transfer From Reserves	0	-6,329	-24,009	-24,009
Total LIBRARY REVENUE	-195,121	-226,822	-197,925	-2,804
IBRARY EXPENSES				
Fulltime Wages & Benefits	711,430	699,754	732,898	21,468
Part time Wages & Benefits	580,800	606,293	608,445	27,645
Casual Wages & Benefits	78,909	90,226	79,701	792
Student Wages & Benefits	17,710	21,936	20,315	2,605
Board Wages & Benefits (Non-council)	4,320	4,135	4,370	50
Staff Mileage	13,500	10,885	12,000	-1,500
Board Mileage & Conferences	4,765	3,137	5,715	950
Staff Training & Development	12,745	12,753	12,165	-580
Collections Material	279,150	238,451	278,800	-350
Supplies & Equipment	20,650	20,770	23,350	2,700
Buildings Rent & Utilities Paid	56,325	52,966	55,170	-1,155
Facilities Costs	89,910	96,845	109,540	19,630
Furniture	40,750	38,979	41,000	250
Computers	54,500	44,437	50,700	-3,800
Vehicles	36,275	35,205	37,100	825
Promotions	20,975	22,490	21,200	225
Programs	5,700	6,086	6,700	1,000
Audit Fees	2,700	2,748	2,800	100
Special Projects	6,000	6,150	6,000	0
Glen Walter Service	0	6,329	0	0
Service Ontario Project	7,225	7,168	7,225	0
Provincial Capacity Project	0	28,792	24,010	24,010
County Support Services	125,918	125,918	133,721	7,803
Transfer To Reserves	21,000	45,009	0	-21,000
Contribution from Surplus	-53,500	-58,005	-53,500	0
Total LIBRARY EXPENSES	2,137,757	2,169,458	2,219,425	81,668
otal GENERAL FUND	1,942,636	1,942,636	2,021,500	78,864

# **COUNCIL BUDGET**



BUDGET

BUDGET

BUDGET

ACTUAL

BUDGET	ACTUAL	BUDGET	BUDGET
2015	2015	2016	CHANGE
-3,200,000	-2,947,891	-3,100,000	100,000
-300,000	-266,036	-300,000	0
700,000	622,204	700,000	0
-800	-941	-900	-100
-2,800,800	-2,592,663	-2,700,900	99,900
· · · · · · · · · · · · · · · · · · ·		•	-9,737
			0
· · · · · · · · · · · · · · · · · · ·	,	•	2,000
· · · · · · · · · · · · · · · · · · ·	· ·	•	1,000
,	,	,	-5,650
· · · · · · · · · · · · · · · · · · ·			500
•			-3,000
,		·	-10,820
		·	2,000
· · · · · · · · · · · · · · · · · · ·		· ·	-3,000
•			-4,000
· · · · · · · · · · · · · · · · · · ·		· ·	11,881
· · · · · · · · · · · · · · · · · · ·		•	0
,		,	55,000
· · · · · · · · · · · · · · · · · · ·		•	-1,000
,		•	-56,326
	350,751	332,770	-50,520
1,893,299	1,758,300	1,872,147	-21,152
-907,501	-834,363	-828,753	78,748
	-3,200,000 -300,000 700,000 -800  -2,800,800  -2,800,800  597,878 9,500 22,000 14,000 15,650 29,000 55,000 130,109 9,000 55,000 40,000 13,058 35,000 3,000 135,000 81,000 649,104  1,893,299	-3,200,000 -2,947,891 -300,000 -266,036 700,000 622,204 -800 -941  -2,800,800 -2,592,663  597,878 585,797 9,500 6,766 22,000 21,197 14,000 8,206 15,650 10,884 29,000 26,062 55,000 48,136 130,109 130,110 9,000 9,639 55,000 43,632 40,000 29,856 13,058 13,058 35,000 30,467 3,000 745 135,000 127,000 81,000 69,953 649,104 596,791  1,893,299 1,758,300	-3,200,000 -2,947,891 -3,100,000 -300,000 -266,036 -300,000 -266,036 -300,000 -800 -941 -900 -941 -900 -941 -900 -941 -900 -2,800,800 -2,592,663 -2,700,900 -2,800,800 -2,592,663 -2,700,900 -2,590,000 -2,197 -24,000 -20,000 -21,197 -24,000 -15,650 -10,884 -10,000 -29,000 -26,062 -29,500 -55,000 -48,136 -52,000 -130,109 -130,110 -119,289 -9,000 -9,639 -11,000 -55,000 -43,632 -52,000 -40,000 -29,856 -36,000 -13,058 -13,058 -24,939 -35,000 -30,467 -35,000 -30,467 -35,000 -30,000 -745 -745 -745 -745 -745 -745 -745 -745

# **COUNCIL BUDGET**



BUDGET

**GL5410 Page**: 1 **Date**: Mar 24, 2016 **Time**: 3:35 pm

DRAFT

BUDGET

ACTUAL

PLANNING SERVICES	20201.	71010712	BUDGET	50542.
	2015	2015	2016	CHANGE
GENERAL FUND				
PLANNING SERVICES REVENUE				
Planning Fees	-29,500	-26,061	-25,500	4,000
Land Division Fees	-174,000	-133,636	-133,100	40,900
GIS Revenue	-2,500	-2,449	0	2,500
Forestry Revenue	-57,000	-38,872	-4,325	52,675
Student Funding	0	-1,480	-1,200	-1,200
Source Water Funding	-39,920	-39,920	-20,000	19,920
Transfer From Reserves	0	-5,655	0	0
Total PLANNING SERVICES REVENUE	-302,920	-248,073	-184,125	118,795
PLANNING SERVICES EXPENSES				
Wages & Benefits	452,254	483,833	426,514	-25,740
Training, Travel & Memberships	20,800	10,746	21,000	200
Office Supplies, Phone & Advertising	8,750	4,357	3,500	-5,250
Equipment	13,075	5,362	0	-13,075
Software, Data & Licenses	33,230	27,575	38,000	4,770
Peer Review & Official Plan	40,000	34,922	15,000	-25,000
Legal	10,000	0	0	-10,000
Forestry Management & Planning	32,900	33,655	35,160	2,260
Forestry Properties Costs	6,000	3,909	16,000	10,000
Source Water Project	39,920	39,920	0	-39,920
Eastern Ont Water Resources Committee	0	402	27,500	27,500
County Support Services	50,846	50,848	48,562	-2,284
Total PLANNING SERVICES EXPENSES	707,775	695,529	631,236	-76,539
Total GENERAL FUND	404,855	447,456	447,111	42,256

# COUNCIL BUDGET



GL5410 Page: 1
Date: Mar 24, 2016 Time: 3:36 pm

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FRANSPORTATION SERVICES	BUDGET	ACTUAL	DRAFT BUDGET	BUDGET
	2015	2015	2016	CHANGE
ENERAL FUND				
RANSPORTATION REVENUE				
Student Funding	-5,000	-8,700	-5,000	C
Aggregate Royalties	-50,000	-44,441	-50,000	C
Entrance & Moving Permits	-65,000	-101,656	-65,000	C
Sales & Recovered Costs	-30,000	-41,703	-30,000	(
Recovered Cost of Damages	0	-1,780,731	0	C
Salt Sold to Townships	-120,000	-85,853	-120,000	(
OCIF Funding	-210,648	-210,648	-211,000	-352
Gas Tax Funding	-1,877,000	-1,877,006	-1,970,000	-93,000
Reserve for Sick Leave	0	-21,604	0 0	200,000
Reserve used for Buildings Reserve used for Construction	-200,000 0	0	-220,000	-220,000
Provincial Funding Rd 19	-560,000	-560,000	-220,000 0	560,000
		•		
Total TRANSPORTATION REVENUE	-3,117,648	-4,732,341	-2,671,000	446,648
ROAD REPAIR & MAINTENANCE		0.42.222	007.000	
Cracksealing, Patching & Sweeping	324,000	248,083	325,000	1,000
Shoulder Maintenance	219,000	191,613	225,000	6,000
Mowing, Brushing & Roadside Mtce	636,500	629,480	666,500	30,000
Culverts, Drainage & Ditching	1,095,000	986,538	1,161,000	66,000
Painting & Specialty Marking	410,000	422,698	415,000	5,000
Signage, Lighting & Railway Crossings Guiderail	485,000	440,323	455,000	-30,000
Plowing & Spreading	225,000 1,712,000	226,315 1,803,035	255,000 1,746,500	30,000 34,500
Winter Mtce Materials	2,520,000	2,138,510	2,520,000	34,300
Transfer to Winter Mtce Reserve	2,520,000	215,000	2,320,000	-215,000
Other Winter Maintenance	123,000	115,802	120,000	-3,000
Winter Road Patrol	180,000	176,280	185,000	5,000
Minimum Mtce Standards Patrolling	275,000	259,824	275,000	0,000
Supervision & Locates	247,000	226,043	273,000	26,000
Total ROAD REPAIR & MAINTENANCE	8,666,500	8,079,543	8,622,000	-44,500
OAD OVERHEAD & ADMINISTRATION	, ,	, ,	, ,	,
Administrative Wages	525,000	510,858	588,500	63,500
Garages	213,000	260,780	223,000	10,000
Training, Meeting & Conferences	65,000	68,281	72,000	7,000
Health & Safety	36,000	36,525	36,000	· (
Office & Drafting Supplies	39,700	33,316	37,000	-2,700
Phone, Advertising & Communications	43,000	43,699	45,000	2,000
Insurance & Legal	70,000	54,690	80,000	10,000
County Support Services	223,254	223,254	232,179	8,925
Payroll Benefits, Holidays & Vacation	810,672	823,871	829,920	19,248
Payroll Burden Charged to Activities	-720,000	-798,554	-720,000	(
Total ROAD OVERHEAD & ADMINISTRATION	1,305,626	1,256,721	1,423,599	117,973
ROAD EQUIPMENT & HOUSING				
Total Fleet Operating Costs	964,050	909,708	966,000	1,950
In-house Equipment Rental	-1,000,000	-1,089,168	-1,005,000	-5,000
New Equipment & Buildings	647,000	655,698	767,000	120,000
Transfer to Equipment/Buildings Reserv	50,000	50,000	40,000	-10,000
Total ROAD EQUIPMENT & HOUSING	661,050	526,239	768,000	106,950
ROAD ASSET MANAGEMENT				
Resurfacing	5,123,205	3,858,129	0	-5,123,205
Restoration	3,431,824	3,875,515	8,689,000	5,257,176
Transfer to Decurfacing December	0	742,495	0	(
Transfer to Resurfacing Reserve		· · · · · · · · · · · · · · · · · · ·		
Reshouldering Cracksealing	0 200,000	628 147,901	0 70,000	-130,000

# COUNCIL BUDGET



BUDGET

GL5410 **Date:** Mar 24, 2016

ACTUAL

Page :

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**Time:** 3:36 pm

BUDGET

For Period	Ending	31-Dec-2016
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TRANSPORTATION SERVICES		BUDGET		
	2015	2015	2016	CHANGE
GENERAL FUND				
Total ROAD ASSET MANAGEMENT	8,755,029	8,624,667	8,759,000	3,971
ROAD RECONSTRUCTION PROJECTS				
Ongoing Activities	105,000	65,744	30,000	-75,000
Getting Ready	112,802	91,880	82,000	-30,802
Road Projects	1,511,099	1,935,780	2,043,000	531,901
Bridge Projects	1,900,000	1,698,898	2,465,000	565,000
Spot Improvements	30,000	64,446	150,000	120,000
Transfer to Reconstruction Reserve	0	1,697,386	0	0
Total ROAD RECONSTRUCTION PROJECTS	3,658,901	5,554,134	4,770,000	1,111,099
Total GENERAL FUND	19,929,458	19,308,963	21,671,599	1,742,141

#### THE CORPORATION OF THE UNITED COUNTIES

#### OF STORMONT, DUNDAS AND GLENGARRY

#### **BY-LAW NO. 5043**

A BY-LAW to set tax ratios for county and municipal purposes for the year 2016.

WHEREAS Section 308 (2) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended provides that a set of tax ratios for every municipality shall be established in accordance with such section,

AND WHEREAS, Section 308 (5) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended provides that an upper-tier municipality shall pass a by-law to establish the tax ratios for that year for the upper-tier municipality and its lower-tier municipalities,

**AND WHEREAS** Section 2 (3.1) of *The Assessment Act, R.S.O., 1990* as amended, provides that an upper-tier municipality may opt to have prescribed classes of real property;

**NOW THEREFORE** the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

- 1. The Large Industrial class of real property be maintained; and
- 2. That the tax ratios for the year 2016 for the upper-tier and its lower-tier municipalities be established as herein provided for the respective stated property classes:

Residential	1.000000
Multi-Residential	1.789844
Commercial	1.634027
Commercial Vacant & Excess Land	1.143819
Industrial	2.063433
Industrial Vacant & Excess Land	1.444403
Large Industrial	4.143248
Large Industrial Vacant & Excess Land	2.900273
Pipelines	1.367866
Farmlands	0.250000
Managed Forests	0.250000

READ and passed in Open Council, signed and sealed this 21st day of March, 2016.

WARDEN

CLERK

#### THE CORPORATION OF THE UNITED COUNTIES

#### OF STORMONT, DUNDAS AND GLENGARRY

#### **BY-LAW NO.5044**

A BY-LAW for the purpose of adopting and raising the general upper-tier levy for the year 2016.

WHEREAS Section 289 (1) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality,

AND WHEREAS Section 311 (2) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that an upper-tier municipality shall pass a by-law directing each lower-tier municipality to levy a separate tax rate as specified in the by-law, on the assessment in each property class in the lower-tier municipality rateable for upper-tier purposes,

AND WHEREAS Section 311 (6) of *The Municipal Act, 2001, S.O. 2001 c.25*, as amended, provides that rates must be set so that, when they are levied on the applicable assessment rateable for upper-tier purposes, an amount equal to the general upper-tier levy or special upper-tier levy, as the case may be, is raised.

**NOW THEREFORE** the Council of the Corporation of the United Counties of Stormont, Dundas and Glengarry enacts as follows:

- 1. (a) The 2016 budget be approved requiring the amount of \$42,128,044.00 be adopted as the general upper-tier levy for the year.
  - (b) The applicable assessment shall be the Assessment Roll as returned for the taxation year 2016.
- 2. That each lower-tier municipality be directed to levy a separate tax rate, against the whole of the assessment for the real property in each class as outlined as follows:

Property Class	Rate
Residential/Farm	0.5858%
Multi-Residential	1.0485%
Commercial (inclusive of Parking	0.9572%
Lot & Shopping Centre)	
Commercial Vacant & Excess Land	0.6701%
Industrial	1.2088%
Industrial Vacant & Excess Land	0.8461%
Large Industrial	2.4272%
Large Industrial Vacant & Excess Land	1.6990%
Pipelines	0.8013%
Farmlands	0.1465%
Managed Forests	0.1465%

3. That, based on the returned assessment roll and the rates outlined above, the following estimated totals result for each of the lower-tier municipalities:

Municipality	Returned Assessment	Total County Levy
Township of North Glengarry	\$1,139,909,700.	\$5 <i>,</i> 775,734.
Township of South Glengarry	1,863,700,583.	9,417,295.
Township of North Stormont	942,054,600.	3,848,922.
Township of South Stormont	1,377,925,050.	8,027,766.
Township of North Dundas	1,640,067,642.	7,666,573.
Township of South Dundas	1,402,843,000.	7,391,754.
Total	\$8,366,500,575.	\$42,128,044.

READ and passed in Open Council, signed and sealed this 21<sup>th</sup> day of March, 2016.

WARDEN

LERK